

**NCFAs Staff Paper**  
**Army Support to Other Services (ASOS)**

**WHAT THIS IS:** This paper explains the breadth of Army support to other Services and provides Commissioners information for other Services panel during the open meeting 18 Aug 15.

**BACKGROUND INFORMATION:**

**Joint Operational Requirements:** The Army provides over 9,000 personnel to various non-Army organizations for Joint requirements regardless of the Army's size. Additionally, the Army provides about 26,900 active duty Soldiers to Special Operations Command, over half of personnel to U.S. Cyber Command (21,000 military, civilian, and contract personnel) and the majority of Joint Task Force Headquarters around the globe by means of joint qualified Army division and corps headquarters.

**Munitions:** The Army is DOD's single manager for conventional ammunition. All Services pay Army depots to produce their conventional munitions. However, the Army generally incurs the costs for stockpiling munitions and demilitarization of obsolete or unserviceable munitions. Non-Army support accounts for 40% of Army supply depot operations, 34% of storage capacity, and 22% of demilitarization operations.<sup>1</sup> In addition, the Army disposes of chemical weapons for all Services and joint operations. For example, Army personnel and equipment destroyed Syria's chemical weapons aboard a Navy ship in 2014.

**Logistics:** In accordance with Joint Doctrine and DOD instructions, the Army provides intratheater overland and inland waterway distribution for food, water, fuel, and ammunition during joint operations.<sup>2 3</sup> This includes many types of fuel, including jet fuel for all US military air operations, and supplies to remote Marine Corps bases (e.g. Helmand, Afghanistan).

**Communications and Situational Awareness:** Army equipment and personnel support communications for all Services in theater through the Army theater signal architecture and Army procured satellite equipment. Army systems (e.g. AN/TPY-2 radar) and organizations (e.g. Joint Tactical Ground Stations) provide advanced missile warning information to all U.S. forces (e.g. Navy Aegis cruisers). Army systems are currently deployed to Korea, Japan, Europe, and the CENTCOM theaters of operations. The Army also provides Blue Force Tracking capabilities for all Services within theater to improve the situational awareness, operations, and force protection for all US service members.

**Schools:** In fiscal year 2014, the Army provided training for 26,533 service members from the Air Force, Navy, Marine Corps, and Coast Guard in Army schools. These numbers include training for all Marine Corps tank crewmen as well as field artillery and fire support personnel – officers and enlisted. Additionally the Army trained 5,317 international students in support of

---

<sup>1</sup> Email from Army G-4

<sup>2</sup> JP 4-03, Joint Bulk Petroleum and Water Doctrine, 09 December 2010

<sup>3</sup> DoDI 4140.25, June 25, 2015

combatant commander and State Department security cooperation objectives. The Army also trained members from other Services at non-TRADOC schools including the Army War College and the Army Medical Department Center & School.

**Executive Agency:** The Army fulfills executive agent responsibilities for 42 functions, far exceeding the responsibilities of the Air Force (21), Navy (7), Marine Corps (1). While each function requires widely varying degrees of effort, the numbers show the Army bears a heavy burden and cost. (Full list in Appendix, links in e-document)

**General Army Support Functions:** For Joint operations, the Army often provides the joint force with

- Unexploded ordnance (UXO) disposal
- Transportation engineering for highway movements
- Controlled disposal of waste explosives and munitions
- Mortuary affairs support
- Joint logistics over the shore (JLOTS)
- Theater lines of communications (LOCs)
- Handling of hazardous materials (HAZMAT)
- Medical evacuation (ground and rotary-wing aircraft) on the battlefield
- Finance, banking, and currency support
- Processing and settlement of claims by (or against) the United States, as designated in DODD 5515.8
- Settlement of Federal tort claims by employees
- Providing airdrop equipment and systems
- Billeting, medical, and food service support for transient personnel during other-than-unit moves
- Veterinary services
- Chemical decontamination

**POSITION/PERSPECTIVE:** All Armed Services provide substantial support to each other. However, the Army provides the widest array of support to other Services due to the Army's size and varied capabilities. Army support allows other Services to focus on their operational missions and increases overall DOD efficiency but requires the Army to be larger than necessary to support only the Army. Reducing or eliminating Army capacity and capabilities impacts the ability of Joint Forces and other U.S. government agencies to conduct operations.

## Appendix: List of Executive Agent Responsibilities by Service

### 42 Army Executive Agent Responsibilities

<a href="#">DoD Detainee Operations Policy</a>
<a href="#">Armed Services Blood Program Office (ASBPO)</a>
<a href="#">Chemical and Biological Defense Program (CBDP)</a>
<a href="#">Chemical Demilitarization</a>
<a href="#">DoD Combat Feeding Research and Engineering Program</a>
<a href="#">CREW Technology</a>
<a href="#">Defense Language Institute Foreign Language Center (DLIFLC)</a>
<a href="#">DoD Level III Corrections</a>
<a href="#">Explosives Safety Management</a>
<a href="#">Persian Gulf War Exposure Registry</a>
<a href="#">Homeowners Assistance Program (HAP)</a>
<a href="#">DoD Biometrics</a>
<a href="#">Law of War Program (Investigation and Reporting of Reportable Incidents Against U.S. Personnel)</a>
<a href="#">Management of Land-Based Water Resources in Support of Contingency Operations</a>
<a href="#">Military Postal Service (MPS)</a>
<a href="#">Contingency Fatality Operations</a>
<a href="#">DoD Passport and Passport Agent Services</a>
<a href="#">Recruiting Facilities Program</a>
<a href="#">DoD Support to United Nations Missions</a>
<a href="#">DoD Civilian Police Officers &amp; Security Guards (CP/SG) Physical Fitness Standards Program</a>
<a href="#">Administrative and Resource Support for the U.S. Military Entrance Processing Command (MEPCOM)</a>
<a href="#">USCENTCOM R&amp;R Leave Program</a>
<a href="#">Western Hemisphere Institute for Security Cooperation (WHINSEC)</a>
<a href="#">Unexploded Ordnance Center of Excellence (UXOCOE)</a>
<a href="#">Joint Improvised Explosive Device Defeat Organization (JIEDDO)</a>
<a href="#">Multinational Force &amp; Observers (MFO) Sinai</a>
<a href="#">Joint Center for International Security Force Assistance (JCISFA)</a>
<a href="#">Medical Research for Prevention, Mitigation, and Treatment of Blast Injuries</a>
<a href="#">Military Assistance to Safety and Traffic (MAST)</a>
<a href="#">Contract Foreign Language Support to the DoD Components</a>
<a href="#">Financial Disclosure Management (FDM) - Ethics Reporting System</a>
<a href="#">Support for Non-Federal Entities Authorized to Operate on DoD Installations</a>
<a href="#">Armed Forces Health Surveillance Center (AFHSC)</a>
<a href="#">Commander's Emergency Response Program (CERP)</a>
<a href="#">Georgia-U.S. BioSurveillance &amp; Research Center (GUSBRC)</a>
<a href="#">Forensics</a>
<a href="#">Coordination of Contracting Activities in the USCENTCOM Area of Responsibility (AOR)</a>
<a href="#">Operation of After Government Employment Advice Repository (AGEAR)</a>
<a href="#">Armed Forces Medical Examiner System (AFMES) and the National Museum of Health and Medicine (NMHM)</a>
<a href="#">Defense Centers of Excellence for Psychological Health and Traumatic Brain Injury (DCoE)</a>
<a href="#">Classified DoD EA</a>
<a href="#">Classified DoD EA</a>

## 21 Air Force Executive Agent Responsibilities

<a href="#">Active Duty Determinations for Civilians or Contractual Groups</a>
<a href="#">Armed Forces Entertainment (AFE)</a>
<a href="#">Common Data Link (CDL)</a>
<a href="#">Defense Equal Opportunity Management Institute (DEOMI)</a>
<a href="#">Defense Language Institute English Language Center (DLIELC)</a>
<a href="#">Defense Production Act (DPA) Title III Program</a>
<a href="#">Designating and Naming Military Aerospace Vehicles</a>
<a href="#">Federal Legal Information Thru Electronics (FLITE)</a>
<a href="#">Global Command and Control System (GCCS) - (Specific Modules)</a>
<a href="#">Global Positioning System (GPS) Program/NAVSTAR</a>
<a href="#">Intelligence Systems Support Office (ISSO)</a>
<a href="#">DoD Medical Examination Review Board (DoDMERB)</a>
<a href="#">R-2508 Complex Enhancement Program</a>
<a href="#">Space</a>
<a href="#">Space Test Program (STP) Management and Funding</a>
<a href="#">USSOUTHCOM Counterdrug Forward Operating Locations</a>
<a href="#">DoD Military Working Dog (MWD) Program</a>
<a href="#">National Science Foundation (NSF) Division of Polar Programs (PLR) - Support to</a>
<a href="#">DoD Foreign Clearance Program (FCP)</a>
<a href="#">Modeling &amp; Simulation (M&amp;S) Objectives in the Air and Space Natural Environment (ASNE)</a>
<a href="#">Defense Cyber Crime Center (DC3)</a>

## 7 Navy Executive Agent Responsibilities

<a href="#">Defense Activity for Non-Traditional Education Support (DANTES)</a>
<a href="#">Defense Resources Management Institute (DRMI)</a>
<a href="#">High School News Service</a>
<a href="#">Maritime Domain Awareness (MDA)</a>
<a href="#">Force Protection of Military Sealift Assets</a>
<a href="#">Defense HIV/AIDS Prevention Program (DHAPP)</a>
<a href="#">Printed Circuit Board Technology</a>

## 1 Marine Corps Executive Agent Responsibility

<a href="#">Policy for Non-Lethal Weapons</a>
---

# Implementing the Defense Strategy

## Homeland Defense

(Defense Support to Civil Authorities)



- National missile defense
- Over 447K Army National Guard man-days in FY12
- 57 WMD Civil Support Teams
- 17 CBRNE Enhanced Response Force Packages (CERFPs)
- 10 Homeland Response Forces (one in each FEMA region) with increased life-saving focus
- Defense CBRNE Response Force with 24-hour response

## Rebalance to Asia-Pacific



- 80K Soldiers in the Pacific
- Rotational presence in Korea starting in FY 13
- 24 large-scale multinational exercises in FY 12
- Elevating US Army Pacific to 4-star command
- Supporting PACOM's growing demand for security cooperation
- Doubled funding for PACOM exercises
- Increasing individual training/education of foreign officers at US military schools

## Global Stabilizing Presence



- Rotational and forward presence in Europe and Middle East
- Security cooperation activities in Africa and Latin America
- CSA counterpart visits
- Regular military-to-military contacts and exercises with key allies/partners
- National Guard's 65-nation State Partnership Program

## Deter, Defeat Aggression



- 55K Soldiers transitioning in Afghanistan
- 12K+ Soldiers in Middle East deterring Iranian aggression
- 20K Soldiers implementing alliance with South Korea
- Missile defense forces deployed to Europe, Middle East, and Asia to assure allies and deter aggression
- 82d Airborne BCT on alert to immediately respond to global contingencies
- Ashore and afloat prepositioned stocks in CONUS, Asia-Pacific, Middle East, and Europe
- Demonstrated ability to rapidly deploy and defeat aggression as part of a joint force

### Army Support to Other Services (ASOS)

- Missile defense
- Fire support
- Base defense
- Transportation
- Fuel distribution
- General engineering
- Intratheater medical evacuation
- Veterinary services
- Logistics management
- Communications

And many others.

### Army Executive Agent Responsibilities

- Chemical and Biological Defense
- Chemical Demilitarization
- Detainee Operations
- DOD Biometrics
- Mortuary Affairs
- Military Postal Service
- DOD Support to UN Missions
- Multinational Force & Observers (MFO) Sinai

45 EA responsibilities defined.

**Army is actively implementing all elements of the defense strategy.**

# We Are the Backbone of the Joint Force

## Set Theaters



- **Military engagement**
- Communications nodes and networks
- Human intelligence
- Language expertise
- Missile defense
- Supply lines
- Ports
- Provides/ensures access through presence
- Host nation support
- Coalitions

## Sustain Joint Operations



- **Army support to other Services (ASOS)**
- Food, water, fuel, mail, ammunition
- Joint logistics over the shore (JLOTS)
- Theater lines of communications (LOCs)
- Civil affairs
- Intratheater medical evacuation
- Veterinary services
- Chemical decontamination
- Mortuary affairs
- Enemy prisoners of war (EPWs)
- General engineering
- Base defenses

## Win on the Ground



- **Among the people**
- All terrain, all weather
- From the air, land, and sea
- Rapid response
- Endurance
- Combined arms maneuver
- Wide area security
- Support to indigenous and coalition forces and other US Services.

## Translate Joint Military Victory into Enduring Stability



- **Support to diplomacy and economic development**
- Development of civil governance structures
- Civil works
- Restoration of public services
- Build national security institutions and forces
- Security
- Military governance

Employing a dynamic combination of Army forces – AC and RC; Special Operations and Conventional; Combat, Combat Support, and Combat Service Support – to achieve military and political objectives.

**Army forces provide the foundational and sustaining capabilities that enable and propel the joint force and regional coalitions/alliances.**