



National Commission on the Future of the Army

2530 Crystal Drive, Zachary Taylor Building, Suite 5000
Arlington, VA 22202

SUBJECT: National Commission on the Future of the Army (NCFA) Closed Meeting
16-17 December 2015

Date: 16-17 December 2015

Location: Zachary Taylor Building, Arlington, VA

Format: Briefing and roundtable discussion

Attendees:

Chairman-	GEN (Ret) Carter Ham (USA, Ret)	
Vice Chairman-	HON Thomas R Lamont (ARNGUS, Ret)	
Member-	GEN James D. Thurman (USA, Ret)	
Member-	GEN Larry R. Ellis (USA, Ret)	
Member-	LTG (Ret) Jack Stultz (USAR, Ret)	
Member-	HON Robert F. Hale	
Member-	HON Kathleen H. Hicks	
Member	SMA Raymond Chandler (USA, Ret)	
Designated Federal Officer (DFO) -	Mr. Don Tison	Executive Director- MG Ray
Carpenter		
Staff Director-	Mr. Rickey Smith	
NCFA Staff-	Mr. Jim Boatner	
	COL Kurt Weinand	
	COL Kelly Peters	
	COL Michael A. Lockwood	
	LTC Steve Pierce	
	LTC Greg Hartvigsen	
	LTC Brian Stevenson	
	LTC Brian Rice	
	MAJ Benjamin Fernandes	
	MAJ Doroneth White	
	Ms. Cherie Emerson	
	Mr. Jason Southerland	
	Mr. Kerry Schindler	
	Mr. Joe Eule	
	Mr. Mark Pizzuto	
	Mr. Scott Sharp	
	Mr. Johnny Thomas	
	Mr. Scott Sharp	
	Mr. Sankar Bhattacharjee	
	Mr. Eric Magnell	
	Mr. Eric Minton	

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Documents Provided to Commission:

1. Draft individual chapters (Chapters 1-9 as of 11 Dec)
2. List of draft Recommendations
3. Draft Report chapters (Chapters 1-7 as of 16 Dec)
4. Draft Classified Annex

Methodology for Minutes

Provided the nature of this closed meeting (classified and unclassified seminar), a different approach was used to prepare these minutes. The agenda is provided first, and then a summary of the topics follows in order of the agenda. This methodology was selected, and approved by the DFO, as it best balances the NCFA's transparency desires and responsibilities on the one hand with the NCFA's obligations to protect information in the interests of national security on the other.

(U) Agenda

The meeting was called to order at 0800 hours. The Chair made introductory remarks explaining the closed meeting's purpose and agenda. The DFO discussed the meeting procedures and explained the rules regarding the Federal Advisory Committee Act (FACA).

Day 1 (Wednesday, 16 December)

0800-1700 Read, review, adjust, and discuss Draft Final Report

Day 2 (Thursday, 17 December)

0800-1200 Read, review, adjust, and discuss Draft Final Report

Commissioners received a list of the draft recommendations, draft individual chapters for the final report, and the draft classified annex. The draft chapters were dramatically different than the read ahead provided 11 December 2015, as the Drafting Subcommittee, which met on 15 December 2015, determined a new outline and organization for the first seven chapters was required.

Throughout the day and a half of closed meeting time, Commissioners went through each chapter and discussed the classified and unclassified evidence for each proposed recommendation as well as the narrative intended to proceed each recommendation. The Commissioners also provided editorial guidance and rewrote sections of the classified and unclassified text.

Commissioner discussions and judgements considered the total amalgamation of classified and unclassified evidence collected during the Commission's information gathering and analysis phases.

The Commissioners decided they could not agree on what, if any, actions should be taken regarding Air Defense operations in the National Capital Region and therefore

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removed that specific topic from the report while retaining other Army Air Defense Artillery issues.

The meeting adjourned at 1430 hours on 17 December 2015.