



**National Commission on the Future of the Army**  
2530 Crystal Drive, Zachary Taylor Building, Suite 5000  
Arlington, VA 22202

November 5, 2015

The Honorable Kirsten Gillibrand  
U.S. Senate  
Washington, DC 20510

Dear Senator Gillibrand,

Thank you for your recent submission to the National Commission on the Future of the Army (NCFA). Your ideas and suggestions on replicating across the country the way the community around Fort Drum provides services to Soldiers and families, ensuring Fort Drum remains a premier training center, and giving the National Guard a major role in cybersecurity will contribute greatly to our deliberations. Please be sure that the Commission is indeed taking a hard look at all aspects of the Total Army.

Our goal is to produce a final report meeting the requirements set out in the Fiscal Year 2015 National Defense Authorization Act backed by solid data. We are on track to complete our report by 1 February 2016 and the Commission looks forward to sharing its finding and recommendations with Congress.

Thanks again for your interest and the kind words about the work of the NCFA.

Sincerely,

A handwritten signature in blue ink, appearing to read "C. Ham", written over a horizontal line.

Carter F. Ham  
General, U.S. Army Retired  
Chairman



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The Honorable Charles E. Schumer  
U.S. Senate  
Washington, DC 20510

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