

Vice Chairman Lamont, Commissioner Chandler, and other members present associated with the National Commission on the Future of the United States Army. Thank you for all that you're doing for our Nation in accepting the task before you, and for travelling all the way here in order to capture the perspectives of the forces assigned out here in the Pacific.

I am Colonel Stephen Logan, commander of the 29th Infantry Brigade Combat Team. I represent Brigadier General Bruce Oliveira, commander of the Hawaii Army National Guard. He is attending a course in CONUS, and is unable to be here today. I'll attempt to convey his views and perspectives throughout our meeting here today.

The HIARNG today is the best trained, best equipped, best led and most experienced in our history. The force also continues to be uniquely connected to the people of Hawaii and remains the military's first responder in domestic emergencies and contingency operations; and in building community resiliency.

In an era of change and uncertainty, today's HIARNG is an accessible, capable and ready force with citizen soldiers who possess the skills necessary to meet current and future challenges.

As we face these challenges, the vision for the HIARNG is one that ensures we remain well-postured to confront and deter current and emerging threats.

Our Soldiers are ready and willing to answer our Nation and States' call anytime. These are attributes our Army and our nation need to leverage now more than ever, given the current and projected threat and fiscal environments.

To fully leverage today's HIARNG we recommend the following key points:

- As the combat reserve of the Army, the National Guard force structure **should mirror** that of the Active Component, and modernization of equipment and weapons systems should occur concurrently with the Active Component. Units will be resourced at a baseline of C3 within a progressive readiness model; units that have been assigned, apportioned or allocated for federal missions will be resourced to achieve the required levels of readiness for employment.

- Sustain the personal end strength of the Army National Guard / HIARNG. This not only impacts the ability of the ARNG to contribute to overseas contingencies, it also impacts its capacity to respond to domestic emergencies and our Army's connection to the American people.
- Continue the operational employment of the Army National Guard / HIARNG. Remaining engaged, always accessible - challenging, realistic training, real-world employment, and **predictability** are keys to Army National Guard readiness. The National Guard is ideal for predictable rotational missions to leverage the benefits of real-world operations, while concurrently providing stability in its deployment cycle. The National Guard also provides Combatant Commanders with versatile, responsive, and consistently available forces for building partner capacity by leveraging the civilian-acquired skills of Guardsmen and the long term relationships developed through the National Guard's State Partnership Program.
- Establish or revise policies that address Total Force concepts and are fully implemented to organize, man, train, equip, modernize and utilize the Army National Guard as an operational force. These policies will include such measures as necessary to provide predictable, recurring and sustainable capabilities to meet Combatant Command requirements.

Sir, at this time I'd like to open the floor to any questions you may have.

Overview of 29th IBCT recent mobilization: Received NOS for the entire BCT to deploy to RC N with a mob around Jul 12. I think NOS received Oct 10 (over 3,500 pax). A month later reqt changed downsizing to NTM-A and couple bns in RC N(1,100 pax). NOS for RC N totally cancelled but NTM-A mission and a C2 mission (200 pax). A couple months later a new NOS received for a BN + to mob with PA to conduct same SECFOR mission from second mob (1,000 pax including NTM-A). A month later SECFOR mission cancelled. Then Bde received NOS for the SFAT. Teams changed from 20 later to 16. Also note that team composition changed four times.

B/171 Avn: Deployed OEF 2010-2011, returned fielded CH-47F aircraft with 25th ID, supported Exercise Sothern Accord (AFRICOM Botswana), deployed again in 2013-2014 OEF 1:1.8 dwell. Met or exceeded all post deployment aim points at Fort Hood. Awarded AAAA ARNG unit of the year in Nashville last April.

NGDO Essential 10:

- (1) Aviation/Airlift
- (2) Command and Control (C2)
- (3) Chemical, Biological, Radiological, Nuclear, and high-yield Explosives (CBRNE) response
- (4) Engineering
- (5) Medical
- (6) Communications
- (7) Transportation
- (8) Security
- (9) Logistics
- (10) Maintenance