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GEN (ret.) Carter Ham
United States Army Commission
2530 Crystal Drive
Suite 5000
Arlington, VA 22202

Dear GEN Ham:

Please find enclosed Limiting Regret: Building the Army We Will Need. In this report RAND makes three essential points: the world has changed following foundational defense planning; emerging and growing threats increase the likelihood that U.S. commitments will be challenged; and planned cuts to the U.S. Army will leave the nation unable to satisfy our declared commitments. Of special interest are the terror threat in North Africa, the Middle East, and Afghanistan; potential Russian aggression against NATO Baltic states; and the threats posed by North Korea including "loose nukes."

In light of these concerns, RAND assessed the U.S. Army capacity necessary—as part of joint, interagency, intergovernmental, and multinational capabilities—to help the nation satisfy our commitments and mitigate risk.

This report draws on publicly available materials, published RAND national security research, and RAND wargaming and analytic expertise. Funding for this study was provided by philanthropic contributions from RAND supporters and income from operations.

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The report may also be accessed online at:
http://www.rand.org/pubs/research\_reports/RR1320.html.

Additional hardcopies are available upon request, and the RAND team is available to discuss this analysis with you at your convenience.

With best regards,

[Handwritten signature of Tim Bonds]

Tim Bonds

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