



National Commission on the Future of the Army
2530 Crystal Drive, Zachary Taylor Building, Suite 5000
Arlington, VA 22202

November 2, 2015

The Honorable Kelly Ayotte
U.S. Senate
Washington, DC 20510

Dear Senator Ayotte,

Thank you for your recent submission to the National Commission on the Future of the Army (NCFA). Your ideas and suggestions on defining anticipated mission requirements, using the lowest-cost force mix option, and including homeland defense as a vital national security interest will contribute greatly to our deliberations. Please be sure that the Commission is indeed taking a hard look at these issues and all aspects of the Total Army.

Our goal is to produce a final report meeting the requirements set out in the Fiscal Year 2015 National Defense Authorization Act backed by solid data. We are on track to complete our report by 1 February 2016 and the Commission looks forward to sharing its finding and recommendations with Congress.

Thanks again for your interest and the kind words about the work of the NCFA.

Sincerely,

A handwritten signature in blue ink, appearing to read "Carter F. Ham". The signature is fluid and cursive, written over a white background.

Carter F. Ham
General, U.S. Army Retired
Chairman