



INDIANA  
JOINT FORCE HEADQUARTERS  
NATIONAL GUARD  
2002 SOUTH HOLT ROAD  
INDIANAPOLIS, INDIANA 46241-4839



NGIN-AGO

25 August 2015

MEMORANDUM FOR: National Commission on the Future of the Army

SUBJECT: Adjutant General of Indiana Statement for Record

1. The Army National Guard is primary combat reserve of the United States Army. Consequently the ARNG must include a mixture of Division Headquarters, Infantry, Armor and Stryker Brigade Combat Teams along with functional Combat Aviation and Field Artillery Brigades. The mixture also requires Combat Support and Sustainment functions to enhance and support not only National Guard structure but also Active Duty and Army Reserve units. All of these National Guard formations must be structured and equipped to mirror their Active Duty counter parts. This includes combat platforms such as tanks, infantry fighting vehicles and attack helicopters.
2. As leaders within the United States Army refute the ability to execute the National Security Strategy with an active force structure allowance of less than 490 thousand Soldiers it also seems prudent that maintaining the Army National Guard force structure allowance at 350 thousand Soldiers is necessary to support that same strategy. The Army National Guard is ready and capable to provide this level of contribution to our National Security Strategy with no restrictions and at a lower cost than our Active Duty counterparts. We are fully accessible for overseas operations while maintaining service to our governors through partnerships and emergency management assistance compacts. The men and women of the Army National Guard desire to serve whenever and wherever to assist our citizens in need or destroy the enemies of our Nation.
3. The Army Total Force Policy has potential to strengthen all U.S. Army components with increased readiness benefits if implemented as intended. It is important that we train to the same standard creating conditions where our Soldiers and Leaders are interchangeable. An area that can be further exploited to improve readiness across the total force is greater Active Duty use of the Army National Guard Regional Training Institute system and ARNG training facilities such as the Atterbury Muscatatuck Center for Complex Operations. Greater capitalization on the institutional class loads that are sometimes short of capacity can benefit the whole.

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4. It is with great pride that the Guardsmen of Indiana and all States and Territories serve to respond locally and globally. There is a tremendous amount of talent and human capital these soldiers can apply to the problem sets that challenge or threaten our citizens. Like all leaders who have submitted statements to this commission my support is for a total force mixture that is in the best interest of our Country. My belief is that the mixture will include a strong combat capability in the Army National Guard with component mixture roughly equitable to the current balance.

A handwritten signature in black ink, appearing to read 'C. Carr', with a long horizontal line extending to the right.

COURTNEY P. CARR  
MG, IN  
THE ADJUTANT GENERAL, INNG