

## National Commission on the Future of the Army

Open meeting, June 19, 2015  
12<sup>th</sup> Floor, James K. Polk Building, Crystal City

Present:

Chairman – GEN. Carter F. Ham (USA, Ret)  
Vice Chairman – HON. Thomas R. Lamont (ARNGUS, Ret)  
Member – GEN. James D. Thurman (USA, Ret)  
Member – GEN. Larry R. Ellis (USA, Ret)  
Member – LTG Jack C. Stultz (USA, Ret)  
Member – HON. Robert F. Hale (Former USD Comptroller)  
Member – HON. Kathleen H. Hicks (Former PDUSD Policy)

Designated Federal Officer (DFO) – Mr. Don Tison

Not Present:

Member – SMA Raymond F. Chandler (USA, Ret)

Attendees: In accordance with the provisions of Public Law 92-463, the meeting was open to the public from 9:00 A.M. to 12:04 P.M. There were approximately 52 members of the public present for this event.

Agenda:

Call to order

Introductory Remarks by Chairman

DFO explained the Federal Advisory Committee Act (FACA) and discussed the agenda and procedures for scheduled and unscheduled speakers.

Commission update – Chair and select members provided overviews of recent Commission activities including recent site visits to Hawaii and North Carolina, as well as meetings with the Deputy Secretary of Defense, Adjutants General Association and National Governors Association.

Speakers:

[Association of the United States Army](#)  
[Enlisted Association of the National Guard of the United States \(EANGUS\)](#)  
[Army Reserve Forces Policy Committee](#)  
[Army Budget and Program](#)

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[DFO Closing remarks; Chairman and Vice closing remarks](#)

## **Association of the United States Army (AUSA)**

President, AUSA  
General Gordon R. Sullivan (USA, Retired)  
2425 Wilson Blvd.  
Arlington, VA 22201

Gen Sullivan provided a written statement and discussed his deep concern about the downsizing of all components of the Army and stated that the Army will not be able to move forward effectively toward a Total Force concept as long as Budget Control Act with sequestration mechanism remains in effect. He cited sequestration and the need to achieve near-term savings as a major challenge to readiness and US security and asked the commission to highlight this challenge in its report. He further described the need for a 1.2 million Soldier Army to fully implement the President's defense strategy. He further emphasized a balanced and capable joint force was the best hedge against any future threat. He concluded by asserting that defense of the homeland can only be accomplished by a Total Army mindset and structure.

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## **Enlisted Association of the National Guard of the United States (EANGUS)**

President, Enlisted Association of the National Guard of the United States (EANGUS)  
Chief Master Sergeant John Harris, USAF (Retired)  
3133 Mount Vernon Avenue  
Alexandria, VA 22305

Chief Master Sergeant John Harris provided a written statement and expressed his organization's general and specific positions. General positions: (1) the National Guard must retain as much of its capability, both people and weapons (2) The Army and Defense Department should utilize the Guard in more proactive ways to sustain the combat experience they currently possess (3) the Guard's State Partnership Program is so proven and effective that a shift to the Pacific will enhance what the Guard has in place and (4) Reserve Component units should be outfitted with the exact same equipment and systems, as resources and doctrine allows. Specific recommendations: (1) The National Guard should operate on a modified 1 : 3 deploy : dwell ratio, (2) suggested that Army aviation restructuring should allocate aircraft based on the percentage of combat formations in the Army and the Guard respectively, and (3) if the entire fleet of Apaches is placed in the active component, then each State with an Apache mission should receive UH-60M Blackhawks on a 1:1 basis.

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## **Army Reserve Forces Policy Committee**

Chairman, ARFPC  
Major General William D. Waff  
HQDA, Deputy G-1  
400 Army Pentagon

Washington, D.C. 20310

MG Waff provided the Commission with an overview of the ARFPC and its' purpose. The ARFPC is directed under 10 U.S. Code § 10302 as a part of the Secretary of the Army's Office. Their purpose is to review, provide assessments, and recommendations to the Secretary of the Army and Army Chief of Staff on major policy matters, preparedness and capability readiness issues directly affecting the Reserve Component (RC). He explained its' membership includes all three Army components and noted that many issues the ARFPC examines affect the Total Army. MG Waff discussed several topics that the ARFPC has or is reviewing including Army Total Force Policy implementation, Army Policies that adversely affect Soldiers transitioning from AC to RC, and the amount of directed mandatory training that consumes training time available to RC units. He also stated that the ARFPC stands ready to assist the Commission in any way possible, including providing specific recommendations for the Commission's consideration.

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### **Army Budget and Program**

MG Thomas A. Horlander  
Director, Army Budget  
MG John G. Ferrari  
Director, Army Program Analysis and Evaluation  
400 Army Pentagon  
Washington, D.C. 20310

Major Generals Horlander and Ferrari presented briefing charts and described Army funding trends, particularly since 2012, resulting in significantly increased risk in future program funding even with savings from planned reforms and inflation. They highlighted that the proportion of Army funds going to reserve components has increased over the past 15 years and end strength reductions to date as having come mainly from the Regular Army. They further described the importance of maintaining a high state of readiness as Army capacity is reduced and ongoing efforts to balance resources, including end strength, readiness and modernization, across the Total Army force.

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### **Public Comments**

Colonel Thomas Hueg, USAF (Retired)  
President, Department of Virginia, Reserve Officers Association (ROA)

Colonel (retired) Hueg submitted a written statement and reiterated three recommendations made previously by ROA: (1) embrace the imperative of an operational reserve, (2) fully embrace the Army's Total Force Policy, and to (3) preserve

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the separate identities, roles, and missions of the Army reserve and Army National Guard.

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### **DFO Closing remarks; Chairman and Vice closing remarks**

In closing, Commission Chairman and Sub-Committee Chairs provided updates on organization and key tasks of each designated sub-committee: operational, institutional, force generation, aviation, and drafting.

DFO adjourned the meeting at approximately 1230 hours.

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