



National Commission on the Future of the Army
2530 Crystal Drive, Zachary Taylor Building, Suite 5000
Arlington, VA 22202

UNCLASSIFIED

Subject: Closed (Classified) Meeting: August 17, 2015

Attendees:

Chairman – GEN. Carter F. Ham (USA, Ret)
Vice Chairman – HON. Thomas R. Lamont (ARNGUS, Ret)
Member – GEN. James D. Thurman (USA, Ret)
Member – GEN. Larry R. Ellis (USA, Ret)
Member – LTG Jack C. Stultz (USA, Ret)
Member – HON. Robert F. Hale (Former USD Comptroller)
Member – HON. Kathleen H. Hicks (Former PDUSD Policy)
Member – SMA Raymond F. Chandler (USA, Ret)
Designated Federal Officer (DFO) – Mr. Donald C. Tison
Executive Director – MG Ray Carpenter (USA, RET)
Staff Director- Mr. Rickey Smith
NCFCA Staff- James Boatner
Scott Sharp
LTC Steve Pierce
LTG Greg Hartvigsen
Greg Johnson

Document provided to Commission: TRADOC Analysis Center classified force sufficiency analysis

Agenda:

Call to order at 1215 hrs

Chair made introductory remarks explaining sequence of discussions for the meeting. DFO discussed the meeting procedures and explained rules regarding the Federal Advisory Committee Act statutes and policies governance.

Speakers:

US Cyber Command (USCC): LTG James McLaughlin, Deputy Commander, USCC, joined via secure video teleconference (VTC), and LTG Edward Cardon, Commander, US Army Cyber Command, attended in person.

At 1215hrs, discussion with USCC and US Army Cyber Command began. Commanders provided the Commissioners information about the increasing cyber threat faced by the Nation and DOD. Operational and strategic-level challenges for USCC were discussed. USCC is five years old and is still growing, learning and sorting out their Total Force approach. The challenges and opportunities for recruiting, growing and retaining cyber specialists in all Army components were discussed. LTG Cardon departed and secure VTC was switched to next speakers.

US Southern Command (USSOUTHCOM): GEN John Kelly, Commander, USSOUTHCOM and LTG Joseph DiSalvo, Deputy Commander joined meeting by secure VTC at 1300hrs.

DFO discussed the meeting procedures and also explained rules regarding the Federal Advisory Committee Act statutes and policies governance. USSOUTHCOM spoke of the unique nature of the Command and its theater of operations. GEN Kelly spoke about Army force and capability requirements in USSOUTHCOM's Area of Responsibility, as well as role for Army forces in Theater Security Cooperation in that theater. He talked about the importance of US Army South, which serves as the Theater Army and USSOUTHCOM's Army Service Component Command. They emphasized the importance of the National Guard's State Partnership Program in their theater of operations and the importance of and requirements for the Army's Regionally Aligned Forces (RAF) program, where logistical, medical and engineer units fit better with the requirement. USSOUTHCOM spoke of the strong relationships they have with so many nations' military in the region, how professional their respective militaries have become, and that the militaries of these countries have gained respect in those societies. The secure VTC terminated with SOUTHCOM and switched to PAOCM at 1345hrs.

US Pacific Command (USPACOM): Admiral Harry Harris, Commander, USPACOM, and LTG Anthony Crutchfield, Deputy Commander

DFO discussed the meeting procedures and also explained rules regarding the Federal Advisory Committee Act statutes and policies governance. USPACOM briefed the Commission on Army forces and capability requirements in USPACOM's Area of Responsibility. Admiral Harris spoke of the importance of Army contributions to PACOM Security Cooperation efforts in 36 countries in their Area of Responsibility – 21 of those countries have Chiefs of Defense that are Army. PACOM emphasized the importance of the National Guard's State Partnership Program in that theater of operations and the importance of and requirements for the Army's Regionally Aligned Forces (RAF) program. Admiral Harris addressed some of the challenges and opportunities in the Korean Peninsula and the significant Army requirements there. LTG Crutchfield provided specific details concerning Korean Peninsula facilities. They spoke of success and innovative nature of the US Army Pacific's Pacific Pathway program. The secure VTC ended at 1500hrs.

Following a short break, the meeting reconvened at 1510hrs with only Commissioners and NCFA staff present.

The Operational Subcommittee provided an interim classified report to update the Commission on operational force structure analysis underway. Discussion included threat scenarios under consideration and mechanisms or levers for managing the force. Commissioners directed specific modeling adjustments needed for before the next Commission meeting.

The Aviation Subcommittee updated the Commission on the classified TRADOC Analysis Center (TRAC) modeling and analysis efforts on alternative courses of action under development by the Subcommittee. The subcommittee did not seek decisions but sought guidance for refinement from the full Commission. These refinements and exploration of additional options for the Apache distribution question will follow. Commissioners

recommended the subcommittee schedule another subject matter expert panel to review alternative courses of action for sufficiency, cost, and depth within the total force.

Meeting adjourned at 1700.