

Working Draft Outline for Report

Executive Summary

- 1) Why the Nation has an Army**
- 2) The Commission's Mission and Processes**
- 3) Assessing Risk to the Nation**
- 4) Levers for Managing the Army**
- 5) Budget Environment**
- 6) Measuring Costs and Benefits**
- 7) Structure of the Army**
- 8) Force Generation**
- 9) Allocation of National Guard Personnel and Force Structure**
- 10) AH-64 Apache Transfer**
- 11) Specific Recommendations for Policy and Legislative Changes**

Appendices

- A. Establishment of the Commission (NDAA Language)
- B. Recommendations
- C. Recommendations by Responsible Official
- D. Classified Annex Contents
- E. Commission Activities
- F. Testimony and Public Comments
- G. Glossary of Terms and Acronyms
- H. Analytical Review Results
- I. Testimony and Oral Public Comments to the Commission
- J. Commissioner Biographies
- K. Commission Staff
- L. Sources Consulted