

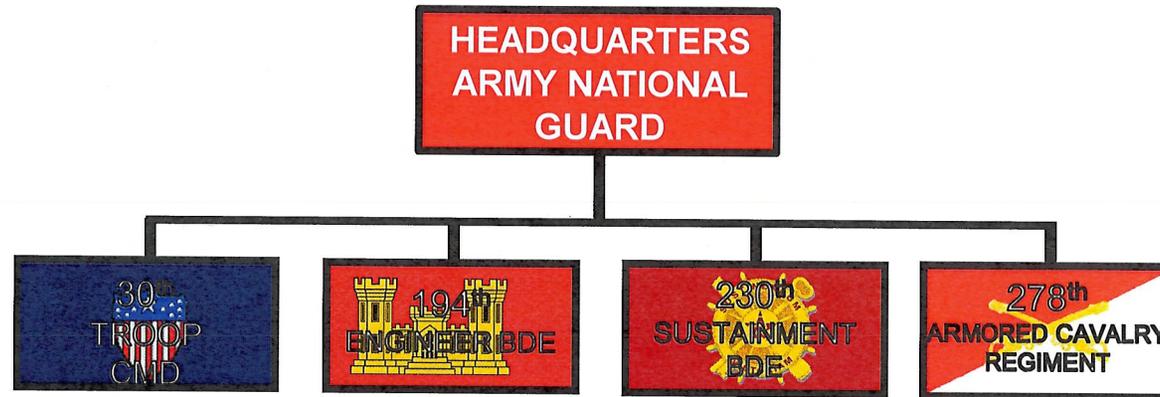


National Commission on the Future of the Army

Tennessee Impacts



TNARNG Organization



1 ABCT – FY '10 Post Mob TNG Days <60

14 MTOE Battalions

1 TDA Regiment and 3 TDA BN Structures

9,861 ARNG soldiers make TN the 7th Largest ARNG State

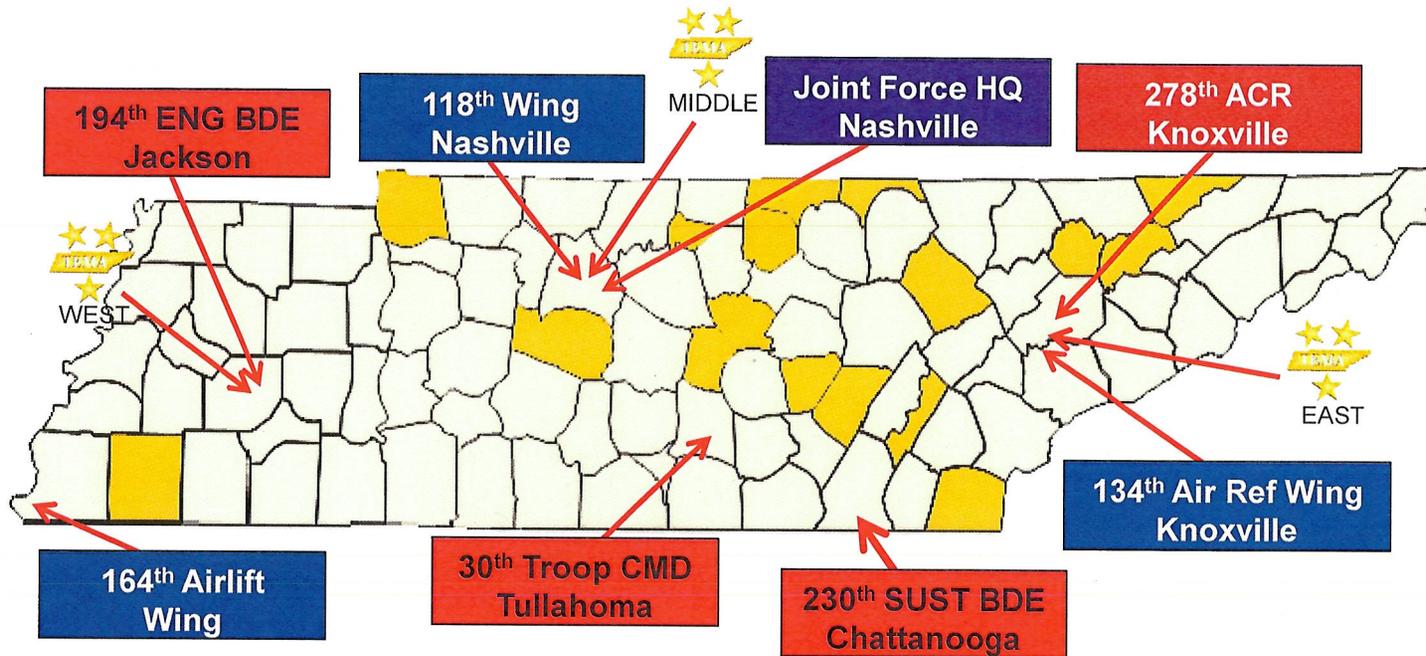
Over 17,000 Deployed since September 2001 ISO

OEF/OIF/ONE/Kosovo

TNARNG currently over 87% DMOSQ



Major Command Locations



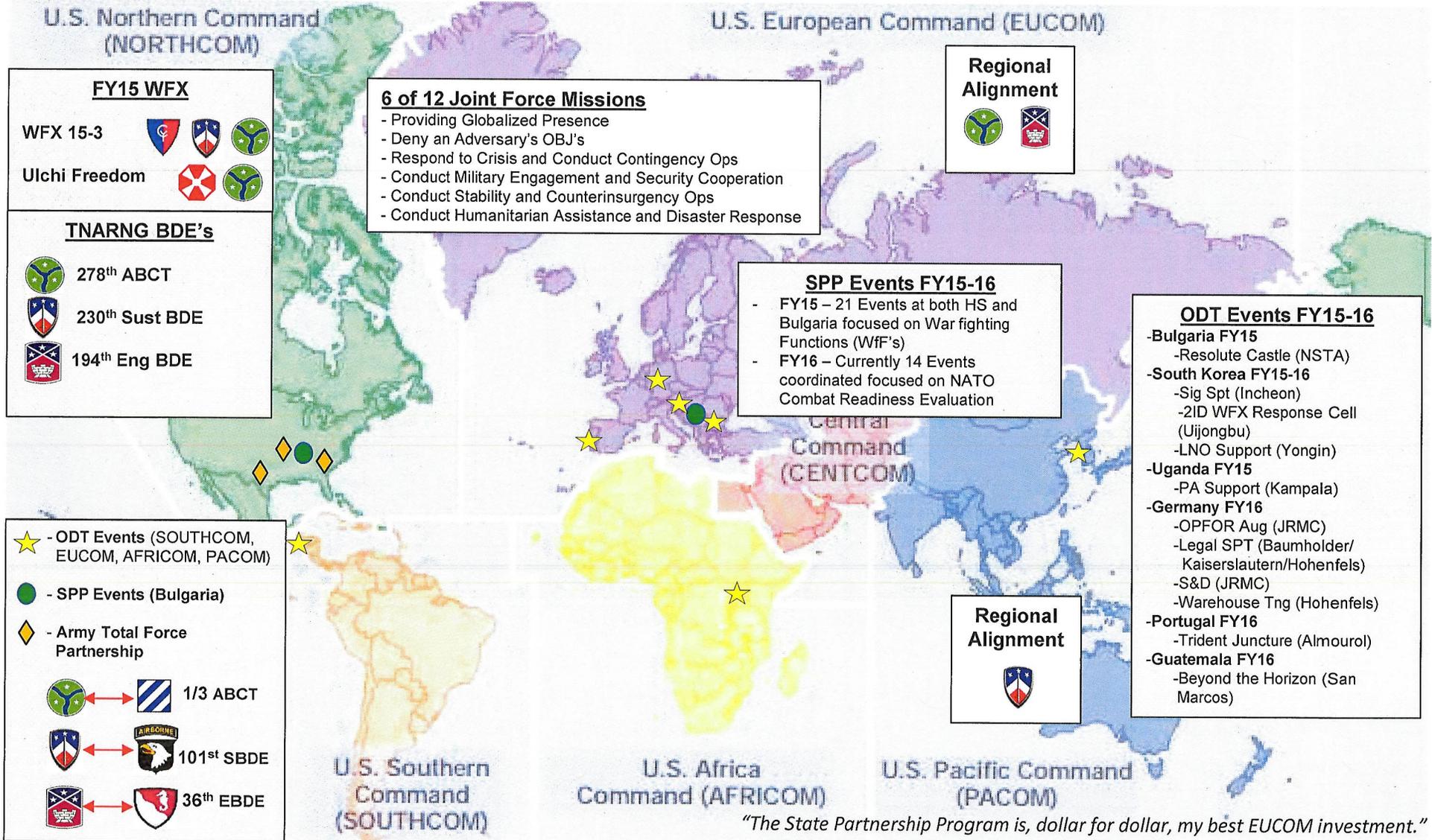
9,861 Soldiers, 141 Units

94 Armories, 83 Communities, 76 Counties



Shaping the National Military Strategy with Overseas Deployment Training and The State Partnership Program

ODT and SPP support the NMS 2015 by supporting 6 of the 12 Joint Force Missions of our National Military Objectives. Forward Engagement with Friends and Partners increases their readiness and our interoperability, while supporting the Realignment of Forces. SPP honors our collective security agreements to deter conflict and strengthens our global network of Allies, Partners and Friends.



"The State Partnership Program is, dollar for dollar, my best EUCOM investment."
 – ADM Stavridis, EUCOM Commander



Overseas Deployment Training (ODT)

The Tennessee Army National Guard is conducting **Overseas Deployment Training (ODT)** in four (4) Geographic Combatant Commands in 2015 and 2016. SOUTHCOM's exercise Beyond the Horizon will have 135 TNARNG soldiers from two separate brigade commands in San Marcos, Guatemala. The TNARNG provides vertical engineering, medical, legal and logistical Task Force support to another 500 U. S. soldiers. In AFRICOM, the 118th MPAD provides public affairs coverage for MEDRETE 15-4 in Kampala, Uganda.

In EUCOM, the 194 EN BDE participates in Resolute Castle, a US-led Engineer Readiness Training Exercise (ENRETE) developed in response to the recent passage of the European Reassurance Initiative (ERI). With recent Russian aggression in former Soviet Bloc states, EUCOM has apportioned these funds to build infrastructure within the nodes and bases along the eastern front of its AO. USAREUR has been tasked to deliver general engineering support and provide combat multipliers ISO USAREUR and Atlantic Resolve. This includes coordinating and constructing installation infrastructure for bases and nodes in Romania and Bulgaria, combining ODT and SPP with over 500 ARNG soldiers. The JRMC in Hohenfels, GE, will have engineer and infantry OPFOR support from multiple TN units, and Kaiserslautern will have multiple iterations of legal support teams throughout the next two years. Exercise Trident Juncture has a TN Military Police Battalion contingent in Santa Margarita, Portugal in October and November.

In PACOM, Ulchi Freedom 2015 will have signal support extending the Land-War Net across the Korean Theatre of Operations from 60 TN Signal company soldiers. Next year, two (2) different TN Brigades will support 2501 TROKA in the summer and the 2ID ROC Drill preparing for it in the spring.



State Partnership Program (SPP)

The National Guard's **State Partnership Program (SPP)** is the largest and longest-running program using military to military (M2M) relationships to enhance long-term international security while building partnership capacity. The program was originally created to minimize instability and encourage democracy in the former Soviet bloc nations after the collapse of the Soviet Union. Today, SPP continues to be one of the National Guard's most effective security cooperation programs. All SPP activities support the Combatant Commander's Theater Campaign Plan, Strategy for Active Security, Lines of Operation and individual U.S. embassy mission plans.

SPP goals span military, political, economic and social realms and are characterized by building enduring personal relationships. The program features scalable cooperative activities via local, state and national conduits as it opens doors to the full depth and breadth of U.S. capabilities. SPP promotes access to nations and regions, increases military allies, friends, and partners capabilities, improves their and our interoperability among services and enhances the principles of responsible governance. This helps to prevent failed states and contributes to stable regions within Combatant Commands.

The National Guard's dual federal and state missions make SPP an ideal vehicle to demonstrate effective democratic institutions, promote democratic values and share best practices to help partner countries achieve their goals. The unique civil-military nature of the National Guard allows the SPP to engage in a wide range of Security Cooperation activities, such as:

- Disaster Preparedness
- Humanitarian Assistance
- Defense Support of Civil Authorities
- Chemical, Biological, Radiological, and Nuclear
- Cyber security
- Reserve Component Reform
- Counterdrug
- Border/Port Security
- Public/Private Partnerships



State Partnership Program (SPP) (Cont'd)

The **SPP's value** is demonstrated by its ability to directly support the broad U.S. national interests and international security cooperation goals by engaging partner nations through military, socio-political and economic conduits at the local, state and national levels. The program's public diplomacy effectiveness lies in its ability to leverage the full breadth and depth of U.S. defense and interagency capabilities from within the state-country relationship. The SPP also serves as an avenue to promote American values by freely exchanging ideas with partner nations and by reinforcing the common pursuit of security, stability and democracy.

The Republic of Bulgaria signed a bilateral affairs agreement with the U.S. Department of Defense and the State of Tennessee in 1993 establishing the Tennessee-Bulgaria State Partnership Program. More than 400 events have been executed since the inception of the program, to include Joint Multi-National Operational Mentor Liaison Team (OMLT) deployments to Afghanistan in support of Operation Enduring Freedom. In 2015, 21 engagements will be conducted, and another 16 are planned for 2016, covering a variety of Warfighting Functions (WfF), security assistance, disaster response, governance and preparation for NATO Military Certification exercises for the Bulgarian Military.



Aviation Restructure Initiative (ARI)

Aircraft

	Current TN AUTH	AUTH AFTER ARI
UH-60 (Utility) 1-230 AV BN	10	10
OH-58D (Recon) 1-230 AV BN	30	0
HH-60 (MEDEVAC) DET 1/C/1/169	6	6
UH-72 (S&S) C(-)/2-151 AV	4	4
Total Aircraft	50	20

TN Deployments

Deployment	Dates	Unit Size	Aircraft Types
KFOR 5B	OCT 2003-SEP 2004	SQDN(-)	OH-58D
KFOR 6A	JUL 2004-FEB 2005	CO (+)	OH-58D
OIF III	AUG 2004-NOV 2005	CO (+)	UH-60
OEF VII	OCT 2005-MAR 2007	CO	AH-64
KFOR 9	JUL 2007-JUL 2008	DET	HH-60
OIF IX-XI	MAR 2009-MAR 2010	SQDN	UH-60, OH-58D
OEF XII	FEB 2011-DEC 2012	DET	HH-60
OEF XIV	FEB 2014-DEC 2014	CO (+)	OH-58D

- 60% loss of aircraft
- 77% loss of MTOE personnel
(Lose 586/762 personnel)

- BN dwell time 1:4
- Co dwell time 1:3
- Some Aviation Support personnel 1:2
- During dwell times, TN AV has supported six SOF exercises since 2008.



278th ACR (ABCT) “Volunteers”

Deployment

OIF III (2004-2005). Conducted Full Spectrum Operations in a AOR of over 4,500 km for a period exceeding 12 months. Conducted over 15,000 combat operations including the first free election in Iraq and subsequent referendum. Total Title10 Service: 17 months.

OIF VIII (2010). Conducted Security Force Operations (SECFOR) enabling the time-phased retrograde of personnel and equipment. Conducted 1,752 missions totaling over 184,000 miles. Total Title10 Service: 9 months. Aggressive pre-mobilization training plan in T32 status reduced T10 service by approximately 3 months.

Domestic Operations

Operation “Jump Start” (2007) Yuma, AZ.

Domestic Response

Provided personnel and equipment in support of national response to hurricanes Ike and Gustav.

Personnel

Strength: Just under 100%

DMOSQ: Over 97%

Medically Ready (MRC1/2): Over 90%

Training Pipeline: 343 Enlisted, 114 Officer

Equipment Location (Readiness is over 90%)

	REQUIRED	MATES-MS	UTES-FTCKY	TN
M1A1-AIM	58	29	14	15
BFV FOV	112	55	21	36
M109A6	18	8	0	10
M1151 W/LRAS	40	0	0	40
Q-36 RADAR	1	0	0	0
Q-37 RADAR	1	0	0	0

Collective

Currently proficient in all METL task. Demonstrated platoon level proficiency during AT-14 at Camp Shelby, MS (X-CTC). Conducted company combined arms collective training at Camp Shelby, MS during AT-15.

Army Total Force Policy (ATFP)

Conducted multi-component integration training with 1/3 ID (1-64 AR) during AT-14 and 38th ID Division WFX in FEB 2015.

CTC Experience

National Training Center 2002 and 2004. Exportable Combat Training Capability (XCTC) 2014.

Warfighter Exercise

Division Warfighter Exercise, FEB 2015, 38th ID.

8th Army Warfighter Exercise (Key Resolve), MAR 2015, Korea.

Brigade Warfighter Exercise, SEP 2013, Smyrna, TN.

Overseas Deployment Training

State Partnership Program-Bulgaria (Staff Training, Junior Leader Development, Military to Military Engagement, etc.)

1 x IN Company to Germany in support of CTC, OCT 2015,

NATO Exercise “Trident Juncture”, Portugal, OCT 2015.

Commander’s Comments

- Continue integration of ATFP with 1/3 ID to maximize training opportunities with AC counterpart.
- Expand training opportunities at FTCKY to allow crew level qualification (M1, M2/M3, M109A6) during IDT to set the conditions for successful conduct of platoon gunnery during annual training periods.
- Increase proficiency on mission command and related systems through use of sustainment training opportunities at Kinnard Mission Training Complex at FTCKY and home station.
- Based on a proven record of performance, the 278th is available and accessible for future T10 missions or expanded roles in T32 status.



278th ACR (ABCT)

PERSONNEL

Strength: over 99%

Trained strength DMOSQ: over 97%

Medical readiness: over 90%

In Training pipeline: 457 (343 enlisted, 114 in officer producing programs).

DEPLOYMENTS

OIF III (2004-2005). Conducted Full Spectrum Operations in a AOR of over 4,500 km for a period exceeding 12 months. Conducted over 15,000 combat operations including the first free election in Iraq and subsequent referendum. Total Title10 Service: 17 months (5 months post mob and 12 months deployed)

OIF VIII (2010). Conducted Security Force Operations (SECFOR) enabling the time-phased retrograde of personnel and equipment. Conducted 1,752 missions totaling over 184,000 miles. Total Title10 Service: 9 months. Aggressive pre-mobilization training plan in T32 status reduced T10 post mobilization training to 60 days.

DOMESTIC OPERATIONS (T32)

Operation "Jump Start" (2007) Yuma, AZ.

DOMESTIC RESPONSE (T32)

Provided personnel and equipment in support of national response to hurricanes Ike and Gustav.

TRAINING

Continue integration of ATRFP with 1/3 ID to maximize training opportunities with AC counterpart.

Expand training opportunities at FTCKY to allow crew level qualification (M1, M2/M3, M109A6) during IDT to set the conditions for successful conduct of platoon gunnery during annual training periods.

Increase proficiency on mission command and related systems through use of sustainment training opportunities at Kinnard Mission Training Complex at FTCKY and home station.



278th Armored Cavalry Regiment (ABCT)

The 278th ACR has a proven record of performance that ensures it is available and accessible for future Title 10 missions or expanded roles in Title 32 status. Since 2004, the 278th deployed twice for combat operations (OIF III and VIII), supported a national domestic operation (Operation Jump Start), and responded for domestic operations during weather related events (Hurricanes Ike and Gustav). In addition, it trained with the Bulgarian Army as part of the State Partnership Program and performed military-to-military engagements with AFRICOM and EUCOM.

Simultaneously, the 278th transformed from an Armored Cavalry Regiment to an Armored Brigade Combat Team in 2006. Like other BCTs, the 278th changed its mission essential tasks from full spectrum operations to decisive action. Further, they completed new equipment training for the M1A1 AIMS-SA tank (2011), M2A2/M3A2 ODS-SA BFV (2013), JNN (2008), JCR (2012), and the NBC Recon Vehicle (2015). Recently, the 278th conducted company level maneuver using combined arms teams and performed battery level tables in the Fires Battalion. They use local training areas in Tennessee to sustain platoon level maneuver proficiency. In addition, the TNARNG leadership coordinated with Ft Campbell that will allow the 278th to conduct crew level qualification on its live fire ranges.

In 2013, the Department of the Army cancelled the 278th Brigade Warfighter Exercise due to funding. However, they still conducted an internal Command Post Exercise utilizing the National Guard's Mission Command Training Support Program. In addition, the TNARNG funded 10 subject matter experts from Operations Group C, Mission Command Training Program to ensure a BWFX "like" experience. Similarly, DA cancelled the 2014 NTC rotation for the 278th with the same reason. NGB quickly coordinated an Exportable Combat Training Capability with only five months to execute. The 2014 XCTC rotation involved O/Cs from 177th AR (TSB) under 1st Army and one battalion from 1/3 ID; which is the 278th's Army Total Force Partner. In FY 2015, the 278th participated in the 38th ID DWFX and Key Resolve supporting 8th Army's Warfighter Exercise. During 1st quarter in FY16, the 278th will provide one infantry company to support CMTC in Germany and military intelligence Soldiers in support of a NATO Exercise called Trident Juncture.

The 278th continues to meet or exceed the DA directed ARFORGEN aim points in personnel, equipment, and training. Its current strength is just below 100% and its duty MOSQ is above 97% for Soldiers in unit training. In addition, over 90% of the Soldiers are medically ready.

In summary, the 278th is well postured to continue its legacy as an available, accessible and affordable Brigade Combat Team. It has local resources to support pre-mobilization training, commitment to ensure maximum readiness, and cost effective. The 278th conducts the majority of its training in either Annual Training or Inactive Duty Training funds.