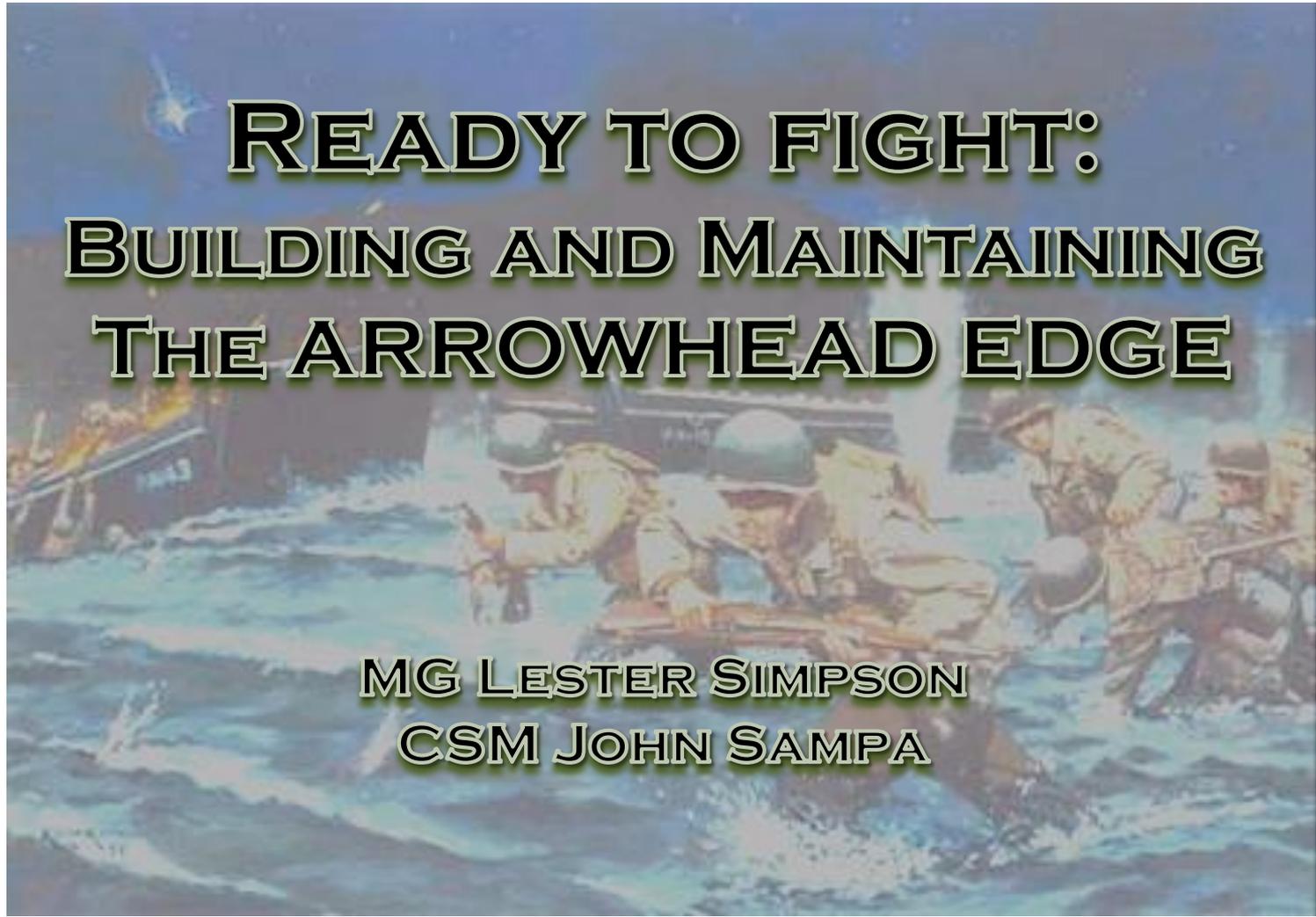




36th Infantry Division EST 1917



READY TO FIGHT: BUILDING AND MAINTAINING THE ARROWHEAD EDGE

MG LESTER SIMPSON
CSM JOHN SAMPA

10 JUL 2015



Arrowhead Deployment Highlights

(Division and Brigade Headquarters Mobilizations)

- July 1917: 36th ID Organized and activated from Texas Militia Units with lineage dating back to the early 1830's and the Republic of Texas
- July 1918: Deployed to European Theater in support of WWI (Inactivated JUN 1919)
- November 1940: Activated in support of WWII
- April 1943: Deployed to European Theater in support of WWII (Inactivated DEC 1945)
- July 1946: Reorganized and designated as 49th AD (as 1 of 2 ARNG Armored Divisions)
- 1961: Activated in response to Berlin Crisis
- 1968: Deactivated and reformed into the 36th, 71st, and 72nd Separate Brigades
- November 1973: 49th AD reactivated with HQ at Camp Mabry
- March 2000: 49th AD HQ deployed to Bosnia-Herzegovina, SFOR 7
- **May 2004: 49th AD deactivated and designated as 36th ID**
- **January 2005: 56th IBCT deployed to OIF**
- **December 2005: 36th ID HQ and 72nd IBCT deployed to Kosovo, KFOR 7**
- **August 2006: 36th CAB deployed to OIF**
- **November 2008: 56th IBCT deployed to OIF**
- **August 2009: 36th Sustainment Brigade deployed to OIF**
- **December 2009: 72nd IBCT deployed to OIF**
- **September 2010: HQ 36 ID deployed to OND**
- **October 2012: 56th IBCT and elements deployed to OEF as Security Force Advisory Teams (SFAT)**
- **April 2013: 36th CAB deployed to OEF**





WFX 15-05: Exercise Design and Scope

Designed as a distributed, simulation supported, multi-echelon, tactical command post exercise fought competitively against a live, thinking adversary designed to train and rehearse units in the train/ ready force pool.



142 BfSB
ALARNG



174 ADA
OHARNG



71st TIOG
TXARNG



29 ID
VAARNG



26 MEB
MAARNG



56 IBCT
TXARNG



35 ID, KSARNG
HICOM (VII CORPS)



36 ID
TXARNG



40 CAB
CAARNG



3 ABCT / 1 CD
USA



1A
USA
EXCON



101 DIVARTY
USA



201 EN BN
KYARNG



167 TSC
ALARNG
HICOM



184 ESC
MSARNG



77 SB
USAR

- A "team of teams"
- 3619 total participants
- 2729 Guard Soldiers
- Multiple Locations

Multi-Echelon Integration

- Corps/Division/Brigade and EAD participants to **increase span of control during mission command**

JTF Capable Conditions

- Unified Action Partners enabled employment of **JiIM capabilities**

AC/RC Integration

- Cultivated **multi-compo** relationships to "train as we fight"; **enhancing habitual partnerships** with AC units

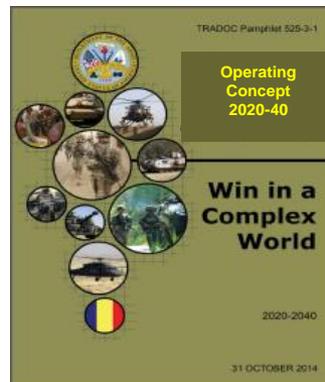
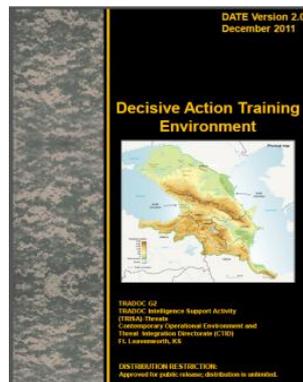
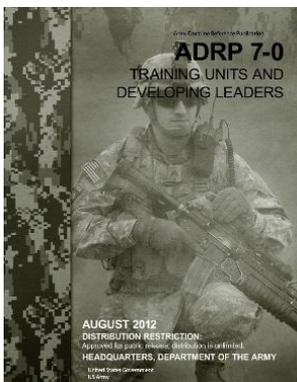
SOF HQ Integration

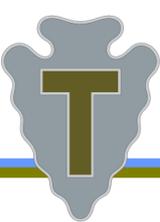
- Incorporated SF Group HQ as training audience



WFX 15-05: Multi-Compo Partnership Success

- Strong **integration** of both **full-time (AGR)** and **traditional guardsman (M-Day)** participation throughout the operations process, reinforcing latest joint doctrine
- Leveraged **Army Total Force Partnership Program** with **AC (1CD)** and **RC teams** and **Senior Mentors**, participating in each others' **Mission Command Training Seminars**
- Aggressively pursued a **robust exercise scenario design** to **maximize available training opportunities**, increasing efficiencies across a reduced resource base
- Enhanced shared understanding and team building opportunities through weekly **"Cup O' Joe" teleconference/DCO synchronization meetings**, with increased frequency





DIV TNG OBJs/ Warfighting Function Linkage



1. Exercise **mission command** using the operations process to employ forces in decisive action (combination of offense, defense and stability tasks) by means of combined arms maneuver.
2. Plan, prioritize, synchronize and employ **joint fires and effects** using the **Division Targeting process**. (Implement **JAGIC**.)
3. Provide **intelligence analysis** to support the maneuver and the **Division Targeting process**.
4. Execute the Division **Sustainment processes**.
5. Establish a **Tactical Information Network and System**.
6. Lead, support and collaborate with **JIIM and coalition partners** to provide common understanding, facilitate unity of effort and achieve common objectives.

MISSION COMMAND

- ART 5.1 Conduct the Operations Process
- ART 5.2 Conduct Command Post Operations
- ART 5.3 Conduct Knowledge Management and Info Management
- ART 5.9 Conduct Cyber Electromagnetic Activities

MOVEMENT AND MANEUVER

- ART 7.1 Conduct Offensive Operations
- ART 7.2 Conduct Defensive Operations

INTELLIGENCE

- ART 2.2 Support to Situational Understanding
- ART 2.3 Perform Intelligence, Surveillance, and Reconnaissance Support to Targeting and Information Superiority

FIRES

- ART 5.1.1.4 Conduct Fires Planning
- ART 3.1 Integrate Fires
- ART 3.3 Integrate Air-Ground Operations

EFFECTS

- ART 5.4 Conduct Civil Military Operations
- ART 5.7 Integrate Inform and Influence Activities

SUSTAINMENT

- ART 4.1 Provide Logistics Support
- ART 4.2 Provide Personnel Services Support
- ART 4.3 Provide Health Services Support

PROTECTION

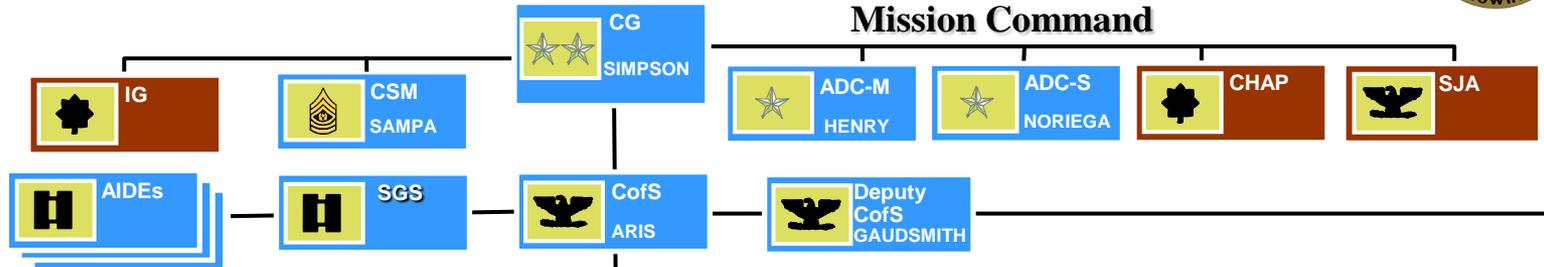
- ART 6.1 Employ Air and Missile Defense
- ART 6.5 Conduct Operational Area Security
- ART 6.7 Enhance Protection
- ART 6.11 Implement Operations Security



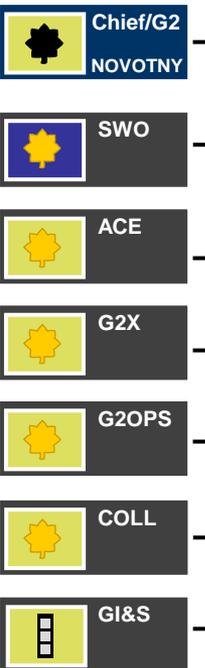
36ID Staff Organization by WfF

LEGEND

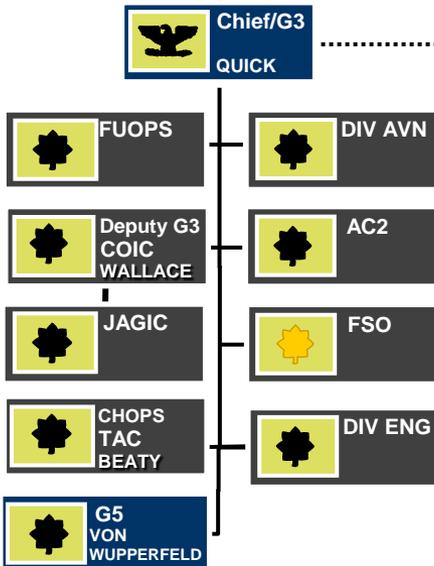
- Command Group
- Primary Staff
- Special Staff
- Personal Staff
- Rater
- Coordinating Authority



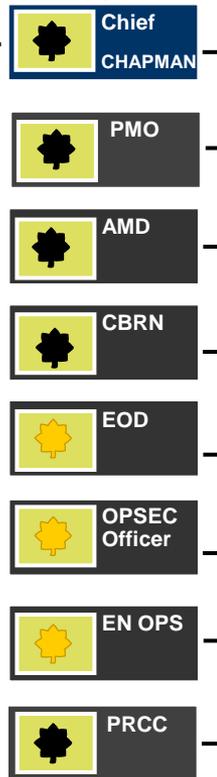
Intelligence



Movement & Maneuver



Protection



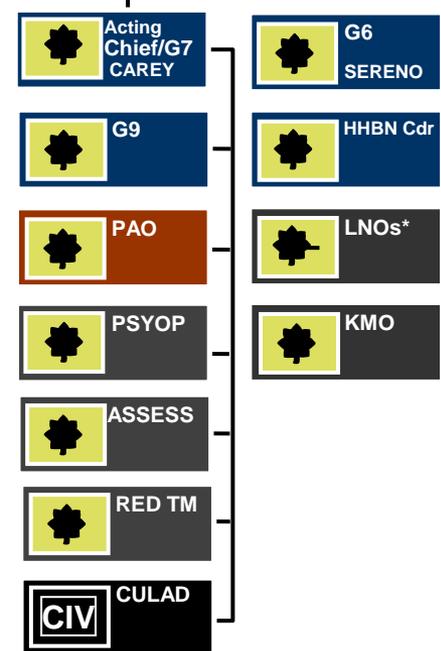
Fires



Sustainment



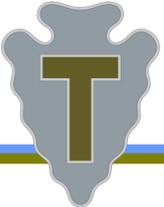
Effects



Deliberately split the Fires WfF to clearly delineate and resource lethal and non-lethal effects.



Robust Battle Rhythm and B2C2WG's



36th ID Battle Rhythm for War Fighter 15-5
v 1.9
UNLESS OTHERWISE STIPULATED, ALL B2C2WG INPUTS ARE DUE TO MEETING FACILITATOR NLT 15 MIN PRIOR TO MEETING
"In spite of hell!"

UNCLASSIFIED

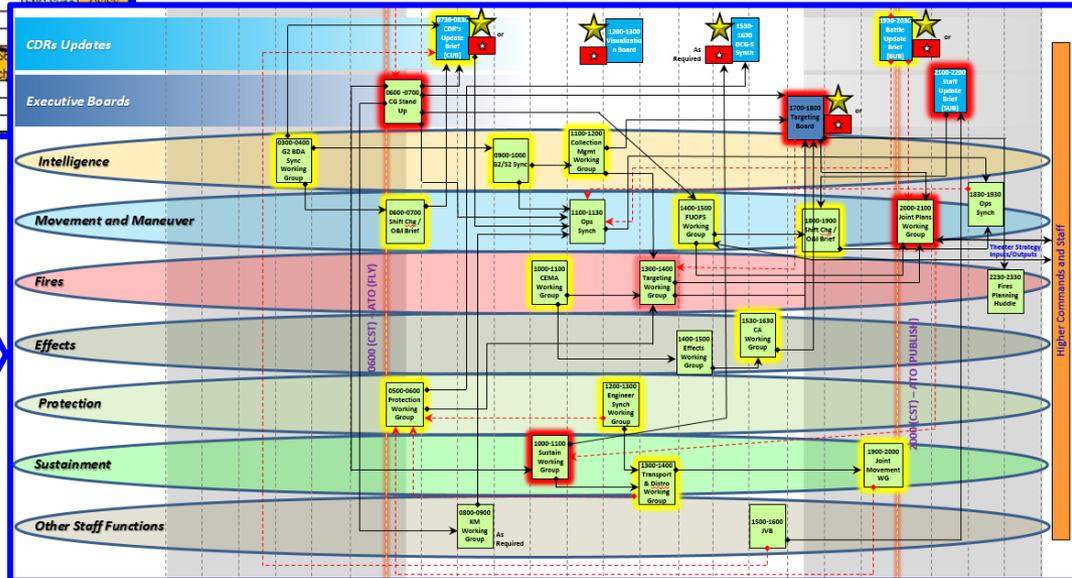
| | | | | | |
|-----------------|------------|------------|------------|------------|----------------|
| III CORPS Event | 36ID CG | 36ID DCG-M | 36ID INTEL | 36ID FIRES | 36 PROTECTION |
| 36ID Event | 36ID DCG-S | 36ID CoS | 36ID MM | 36 EFFECTS | 36 SUSTAINMENT |

AS OP: 062330LJUN15

| ZULU | LOCAL (CST) | VII CORPS | 36ID CMD GRP | 36ID STAFF | BDEs INVOLVED |
|------|-------------|--------------------------------|--------------------------------|--|----------------------|
| 0600 | 0100 | Collection Noms due from Corps | | Midnight Meal | Midnight Meal |
| 0630 | 0130 | | | | |
| 0700 | 0200 | | | OPS Sync (SA) | |
| 0730 | 0230 | | | Staff Records Maintenance - Portal | |
| 0800 | 0300 | | | | |
| 0830 | 0330 | | | | |
| 0900 | 0400 | Corps Shift Change | | G2 BDA Sync WG (MC) | G2 BDA Sync WG (MC) |
| 0930 | 0430 | | | | |
| 1000 | 0500 | | | OPS Sync (SA) | |
| 1030 | 0530 | 0600 CST - ATQ (FLY) | | | 0600 CST - ATQ (FLY) |
| 1100 | 0600 | | | CUB Prep | Breakfast |
| 1130 | 0630 | | | | North FH: 0530-0700 |
| 1200 | 0700 | Corps G2 / S2 Sync WG (DIV G) | Corps G2 | Breakfast: North FH: 0530-0700 South FH: 0700-0900 | |
| 1230 | 0730 | | G6/S6 | | G6/S6 TWG (CV) |
| 1300 | 0800 | | CG Stand-Up | Shift Chg/O&I | CG Stand-Up |
| 1330 | 0830 | | KM WG (AC) | DIV CUB (CV) | DIV CUB (CV) |
| 1400 | 0900 | | | OPS Sync (SA) | DIV CUB (CV) |
| 1430 | 0930 | | | SR NCO WG (MC) | SR NCO WG (MC) |
| 1500 | 1000 | | | ENG Sync WG | G2/S2 Sync WG (CV) |
| 1530 | 1030 | | DCG-S Sync (CC) | DCG-S | |
| 1600 | 1100 | Corps CUB (Sub CDR & LNOs) | Corps CUB (CV) | CA/O WG (CC) | Sustainment WG (MC) |
| 1630 | 1130 | | | CEMA WG (CC) | Collect Mgt WG (SA) |
| 1700 | 1200 | | | Ops | CDR's Viz Board (CC) |
| 1730 | 1230 | | | Protection WG (MC) | CEMA WG (CC) |
| 1800 | 1300 | Target Working Group | CDR's Visualization Board (CC) | Lunch | Protection WG (MC) |
| 1830 | 1330 | | | | |

- Synchronizing, planning and prioritizing joint fires and effects to provide inputs and outputs in the Division Targeting process
- All lines of effort coordinated towards Commander's intent and continually assessed against the enemy situation

- Resulting in timely and effective decision making



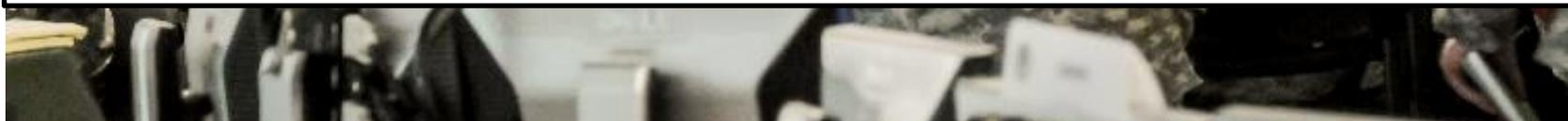


WFX 15-05: 36ID Senior Mentor Feedback

"In five WFX exercises, this is the best Division Tactical Command Post (DTAC) I have seen. Even on day one, the DTAC was operational...the first Targeting Board had real effects...(The Division) is ahead of the normal (learning) curve."
[LTG (RET) LeMoyne, 05 JUN]



"36 ID made [major gains] when it sent both the JAGIC Chief and Division Fires Chief to the 101st DIVARTY's Mission Command Training at Fort Leavenworth."
[Lt Gen (Ret) Seip, 11 JUN]

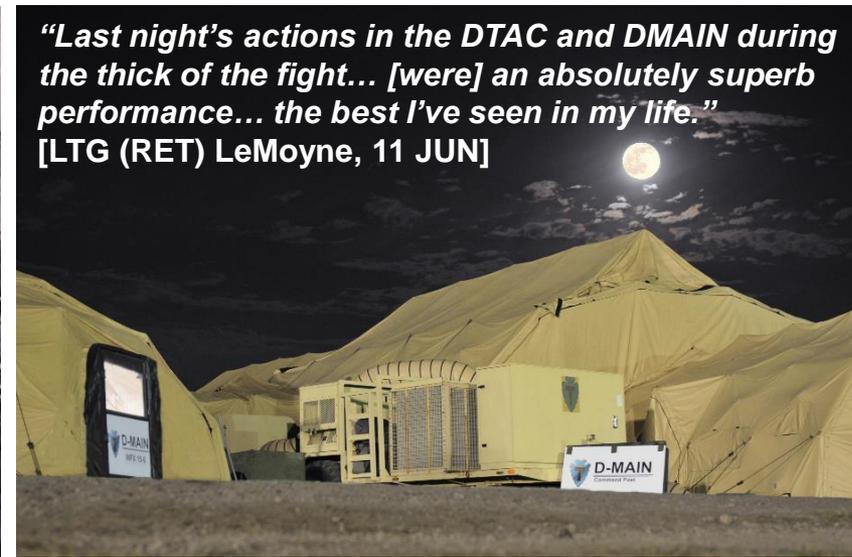




WFX 15-05: 36ID Senior Mentor Feedback



*"Last night's actions in the DTAC and DMAIN during the thick of the fight... [were] an absolutely superb performance... the best I've seen in my life."
[LTG (RET) LeMoyne, 11 JUN]*



*"This was the best integration of lethal and non-lethal fires that I have seen at a Warfighter."
[Lt Gen (Ret) Seip, 13 JUN]*





WFX 15-05: 36ID "ARNG Firsts"



- ***First ARNG Division along with its Training Audience Brigades to conduct their preparatory CPX2 under DRASH, with an operational DTAC***
- ***First ARNG Division to certify its own ACE BLOCK II for a WFX Exercise, able to return to home station and incorporate this system in the Division's SCIF***
- ***"36 ID is the first division to use WARSIM for a CPX." [COL Charles Allen, Chief, Global Simulation Capability Division, National Simulation Center, Fort Leavenworth]***



36ID: Ready to Deploy, Fight and Win

A large, light blue, semi-transparent Arrowhead logo with a gold 'T' in the center, serving as a background for the central text.

ARROWHEAD!

MG LESTER SIMPSON
CSM JOHN SAMPA

10 JUL 2015