

TERMS OF REFERENCE FOR THE OPERATIONAL SUBCOMMITTEE
NATIONAL COMMISSION ON THE FUTURE OF THE ARMY

These terms of reference establish the Secretary of Defense objectives for an independent subcommittee review of the structure of the Army operational forces. Subcommittee members are appointed according to Department of Defense policy and procedures by the Secretary of Defense or the Deputy Secretary of Defense for a term of service not to exceed May 1, 2016. Membership balance and consideration of points of views is achieved using the same expertise and points of views required for the National Commission on the Future of the Army (“the Army Commission”).

Mission Statement: Accomplish an independent assessment of the current security environment and conduct a study of the structure of the Army operational forces (combat and service forces for prompt and sustained combat incident to operations on land) and policy assumptions related to the size and force mixture of the Army to support the mission of the Army Commission.

Objectives and Scope: The Operational Subcommittee (“the Subcommittee”) will:

- Assess the size, force mixture, and component mixture of the active component of the Army and the reserve components of the Army.
- Make proposals on the modifications, if any, of the structure and policies of the Army related to current and anticipated mission requirements for the Army at acceptable levels of national risk and in a manner consistent with available resources and anticipated future resources.

Methodology: The Subcommittee will:

1. Conduct the assessment in compliance with the Federal Advisory Committee Act of 1972 (5 U.S.C. Appendix, as amended) and other relevant statutes
2. Focus on the statutes, strategy, policies, procedures and processes currently in place used to determine Army force structure.
3. Make proposals on the modifications, if any, of the structure of the Army and policies for determining that structure related to current and anticipated mission requirements for the Army at acceptable levels of national risk and in a manner consistent with available resources and anticipated future resources
4. Access, consistent with law, documents or people from any Federal department or agency which the Operational Subcommittee deems necessary to complete its task.
5. Review, as appropriate, the results of past and recent examinations and studies of force structure composition and mix, to include investigative reports and reference materials provided by any organization.
6. Conduct interviews or seek input from other sources with pertinent knowledge or experience, as appropriate.

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Deliverable: It is estimated that the Subcommittee will complete its work and provide final proposals to the Army Commission no later than October 31, 2015, but the Subcommittee will provide periodic updates to the Army Commissions on its work, as appropriate.

Support: The staff of the Army Commission will provide support to the Subcommittee, in consultation with Washington Headquarters Services and other Federal organizations as required.