



National Commission on the Future of the Army



24 Sep 2015 (Day 1) Agenda - WAARNG/ USAR / Public Meeting

Time	Event	Location	POC / Briefer
0730-0800*	Travel to Camp Murray	Red Lion Hotel	GOV – Protocol- CPT Chandler
0800-0845	Washington Army National Guard Welcome & Overview	Camp Murray / BLDG 1	COL Dent
0845-0945	Discussion with the Commanders of 81 st ABCT, 66 th Theater Aviation Command, 56 th IO Group, 96 th Troop Command, MEDCOM	Camp Murray / BLDG 1	COL Simonson COL Linton COL Grenon COL Dent COL Edwards
0945-0950*	Travel to Joint Operations Center (JOC)	Camp Murray / BLDG 18	COL Sabatine
0950-1030	Domestic Operations Overview	JOC	COL Hodge
1030-1115	Discussion with TAG's of WA & OR	JOC	COL Sabatine
1115-1130*	Movement to DFAC	Enroute	GOV – Protocol- CPT Reno
1130-1215	Lunch with USAR Leadership	JBLM DFAC	
1215-1230*	Travel to 807 th Medical Command (USAR)	JBLM	GOV – Protocol- CPT Reno
1230-1415	Discussion with the Commanders of 807 th Medical Command (Deployment Support), 396 th Combat Support Hospital	JBLM	BG Mason COL Simonson
1415-1500*	Travel to Red Lion Hotel	Enroute	GOV – Protocol- CPT Reno
1500-1700	Public Hearing	Red Lion Hotel	NCFA Staff

*Indicates movement

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WASHINGTON ARMY NATIONAL GUARD

NATIONAL COMMISSION ON THE FUTURE OF THE ARMY



24 Sep 15



AGENDA



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- Force Structure
- Major Army units
- Unit Locations
- Domestic Operations
- Warfighting Operations
- Challenges/Opportunities
- ODT/SPP
- Force Structure Reductions
- Unit Briefs
- Movement to the JOC



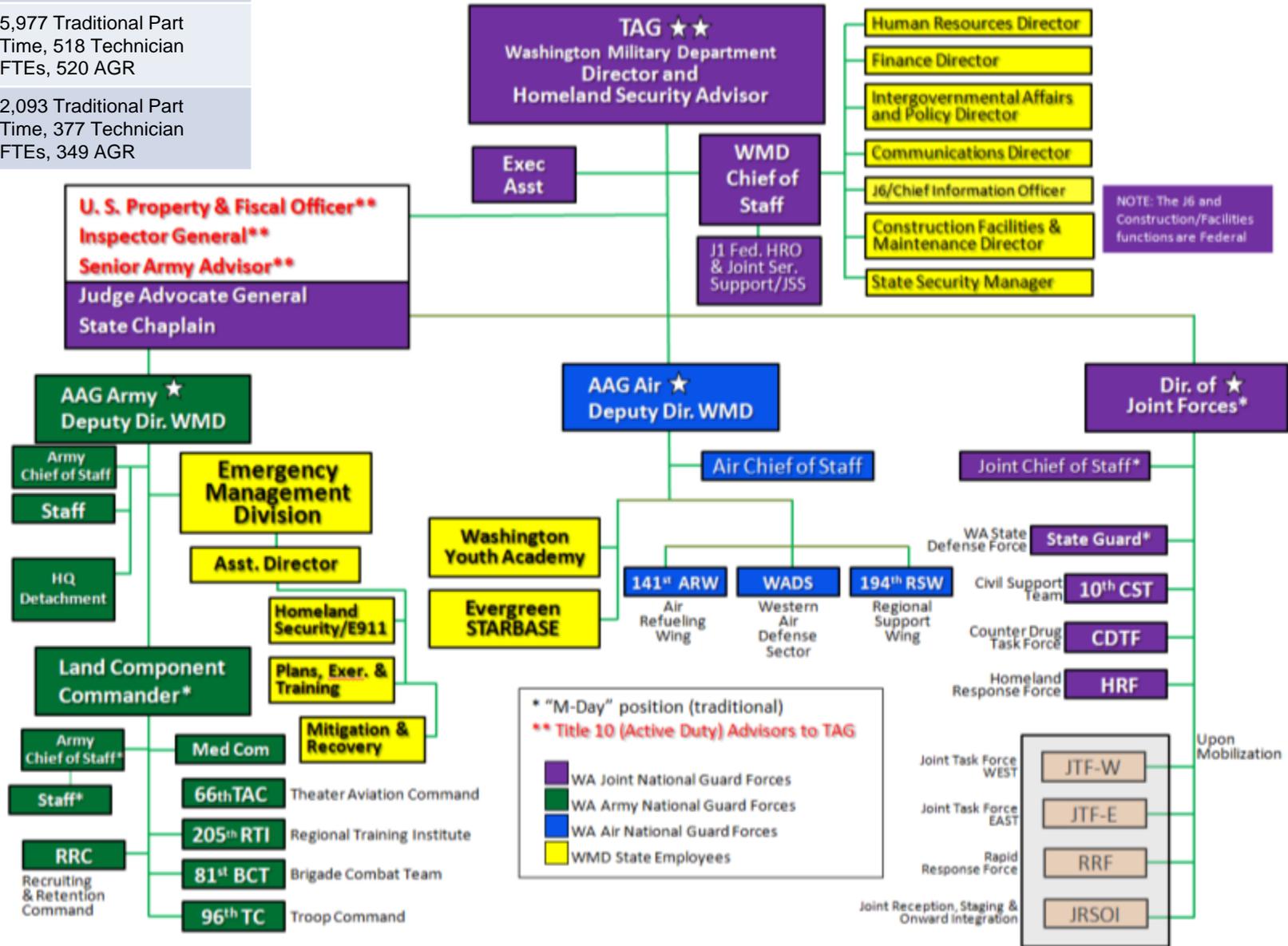
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WA Military Department



Washington Military Department	
State Employees	308 FTEs (16 Disaster Reservists)
Washington Army National Guard (Fed)	5,977 Traditional Part Time, 518 Technician FTEs, 520 AGR
Washington Air National Guard (Fed)	2,093 Traditional Part Time, 377 Technician FTEs, 349 AGR



* "M-Day" position (traditional)
 ** Title 10 (Active Duty) Advisors to TAG

- WA Joint National Guard Forces
- WA Army National Guard Forces
- WA Air National Guard Forces
- WMD State Employees

NOTE: The J6 and Construction/Facilities functions are Federal

Upon Mobilization

Joint Reception, Staging & Onward Integration



Major Army Units

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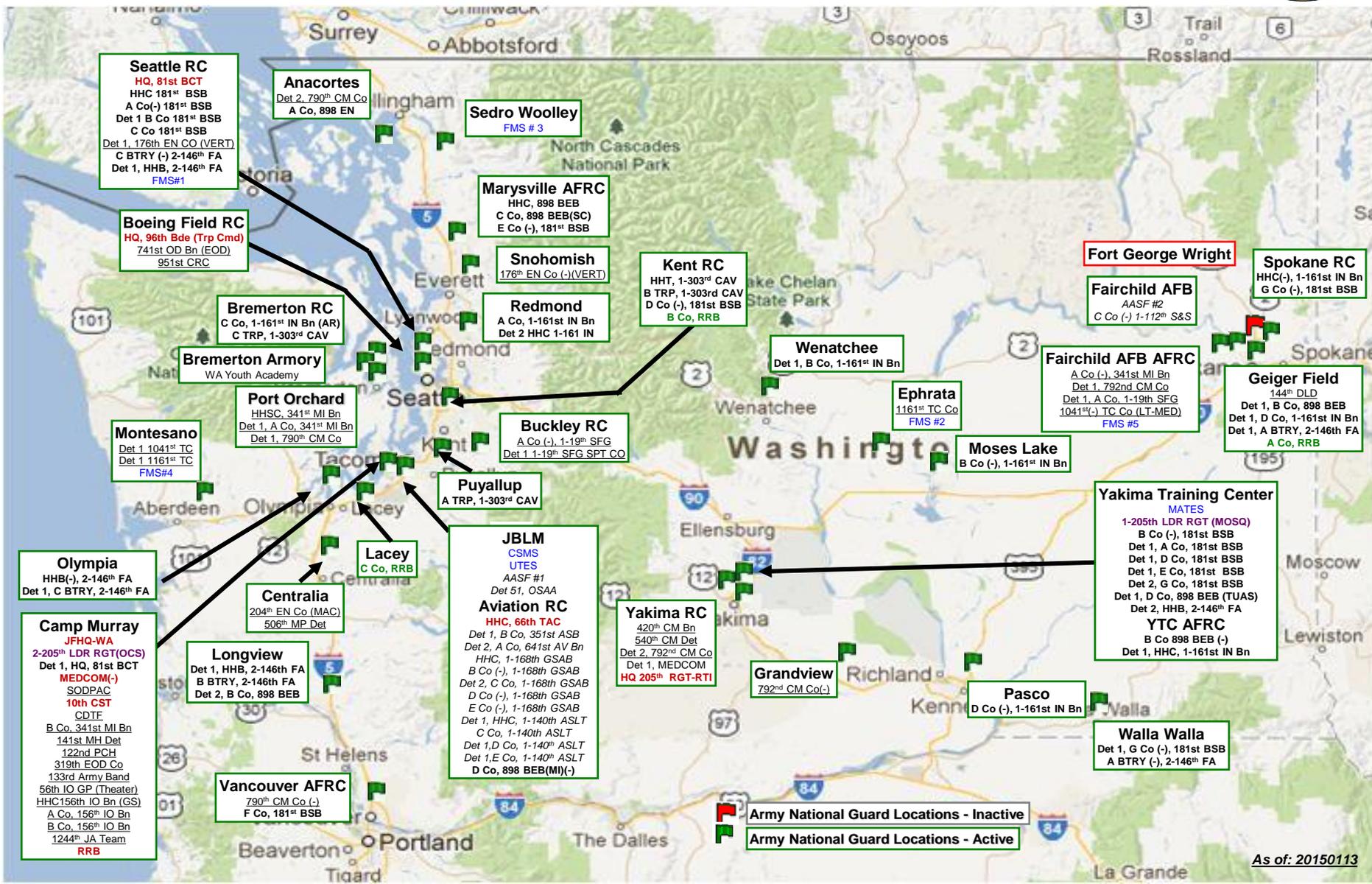
(6182 Soldiers)

- 56th IO Group
- 66th TAC
- 81st ABCT
- 96th Troop Command
- 205th Leadership Regiment
- MEDCOM



Unit Commanders will review in more detail!

WASHINGTON ARMY NATIONAL GUARD LOCATIONS



Army National Guard Locations - Inactive
 Army National Guard Locations - Active



WAARNG Domestic Missions



The Washington National Guard's Joint Force Headquarters (JFHQ) Joint Operations Center (JOC) links with the state Emergency Operations Center (EOC) and other local, state and federal Operations Centers to ensure a synchronized civil/military response.

The Adjutant General is accountable for all aspects of the state's civil-military response, known as Domestic Operations (DOMOPs)

These missions include but are not limited to:

- Civil Support Teams (CST),
- Homeland Response Forces (HRF)
- Joint Incident Site Communications Capability System (JISCCS)
- Emergency Medical Equipment Deployment Sets (EMEDS)
- Flood Response Teams
- NG Reaction Force (NGRF)

Challenges with recent METL changes: DSCA



WAARNG Warfighting Missions

An Accessible and Proven Combat Force



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“The WAARNG has deployed over 10,900 Soldiers to Contingency Operations since 2001”

In the Fight:

- Det 1/351 AVN 35 x Guardsmen OIR-Kuwait DS Avn Maintenance
- A Co 1/19th SF 62 x Guardsmen ORS-Afghanistan AOB South / TACC South
- Det 51 Avn 7 x Guardsmen ORS-CENTCOM FW Air Movement

In the Door:

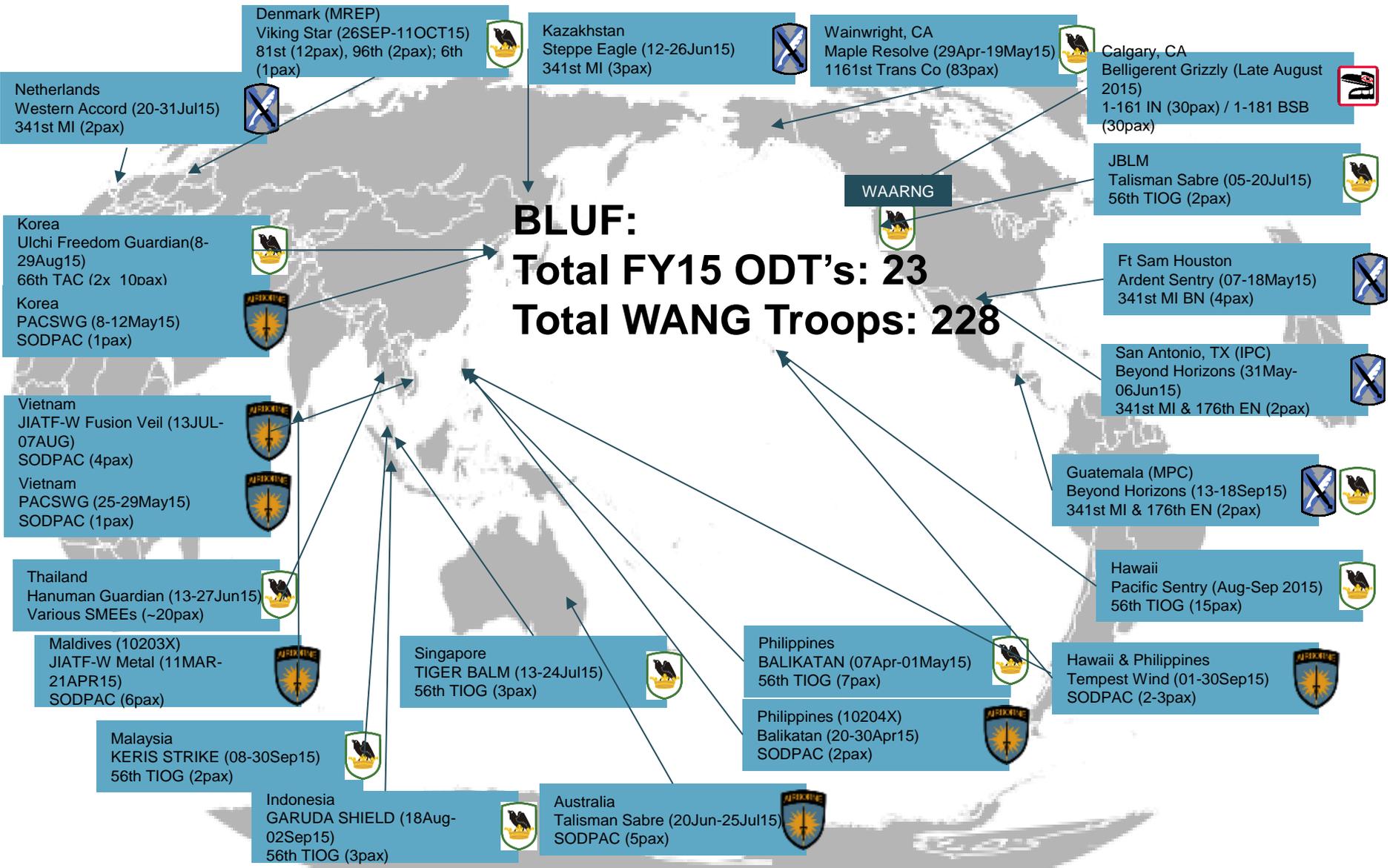
- 1-168 GSAB (-) 213 x Guardsmen OIR-Kuwait Avn GS to 40th CAB
- 176th EN Co 158 x Guardsmen OIR-KuwaitVertical EN SPT ARCENT
- 341st MI (-) 78 x Guardsmen OIR-OFS-GITMO Analysis & CI Support
- 56th IO (-) 10 x Guardsmen OIR-QATAR Info Ops to CENTCOM

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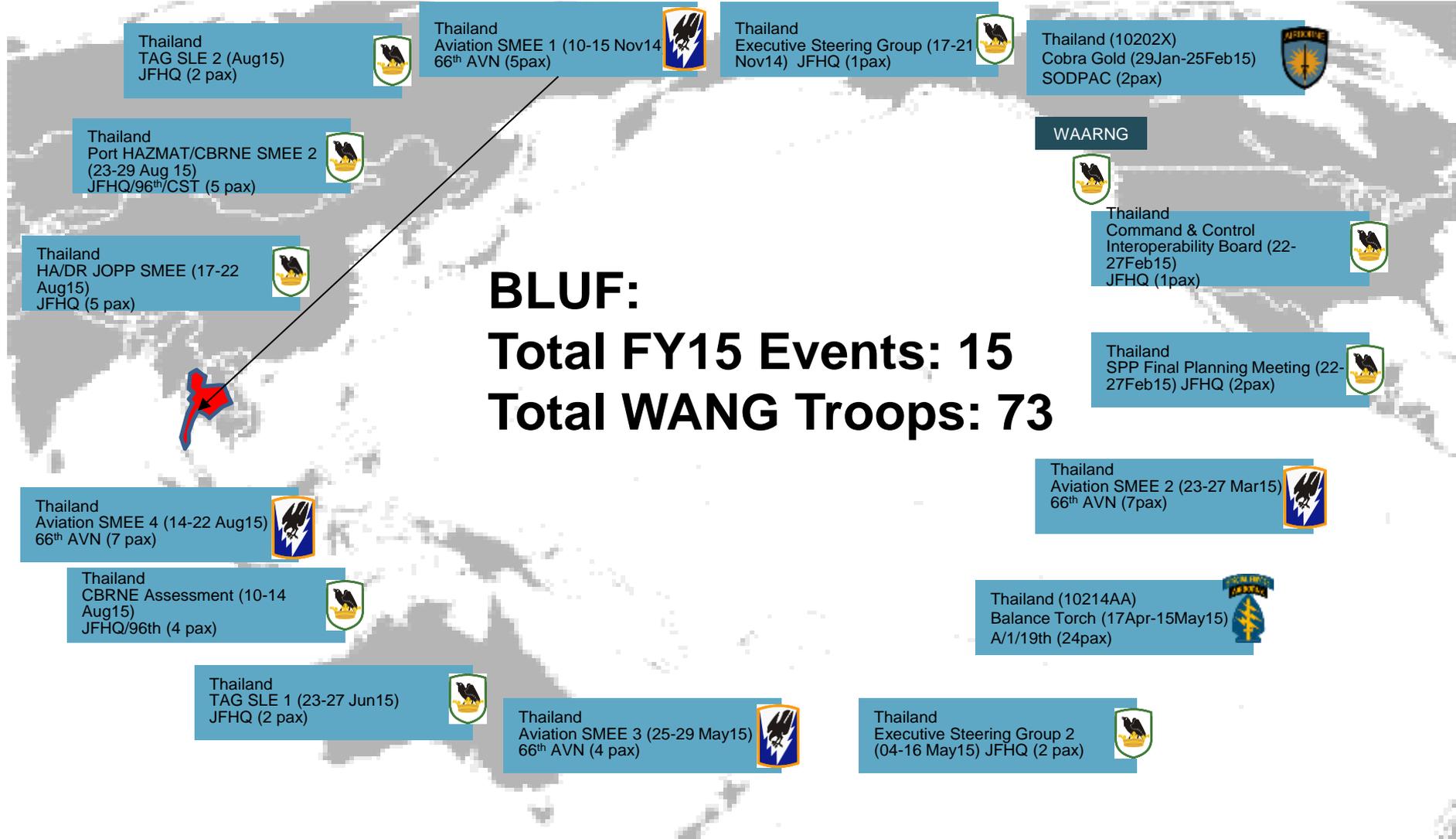
FY 15 Overseas Deployment Training

“The WAARNG is a Globally Engaged Operational Force”





FY 15 Thailand State Partnership Program "Strategic Relationships"



BLUF:
Total FY15 Events: 15
Total WANG Troops: 73



WAARNG Force Structure Reductions

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"The Cost to the WAARNG of the ARNG's Reduction to 335K"

FSA Change 6182  5875 (307 x Guardsmen)

- 204th Engineer Company (HOR)
- 951st Maintenance Company (CRC)
- 1161st Transportation Company (PLS)
- 790th Chemical Company (Recon)
- **66th Theater Aviation Command (TAC)**

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66th TAC Divestiture

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TAG-WA Critical Issue

- ARI Directs the Elimination of the 66th TAC in August 2016
- The 66th TAC Capability & Requirements:
 - 146 x Guardsmen / Experienced in Aviation Mission Command
 - Supports USPACOM CONPLANs
 - Required by USNORTHCOM for DOMOPS / DSCA
 - Absolutely Critical to Aviation Mission Command in the Northwest
- Specific Request to GEN Grass:

“Retain the 66th TAC as a key enabler HQ for I Corps, USPACOM, & USNORTHCOM”

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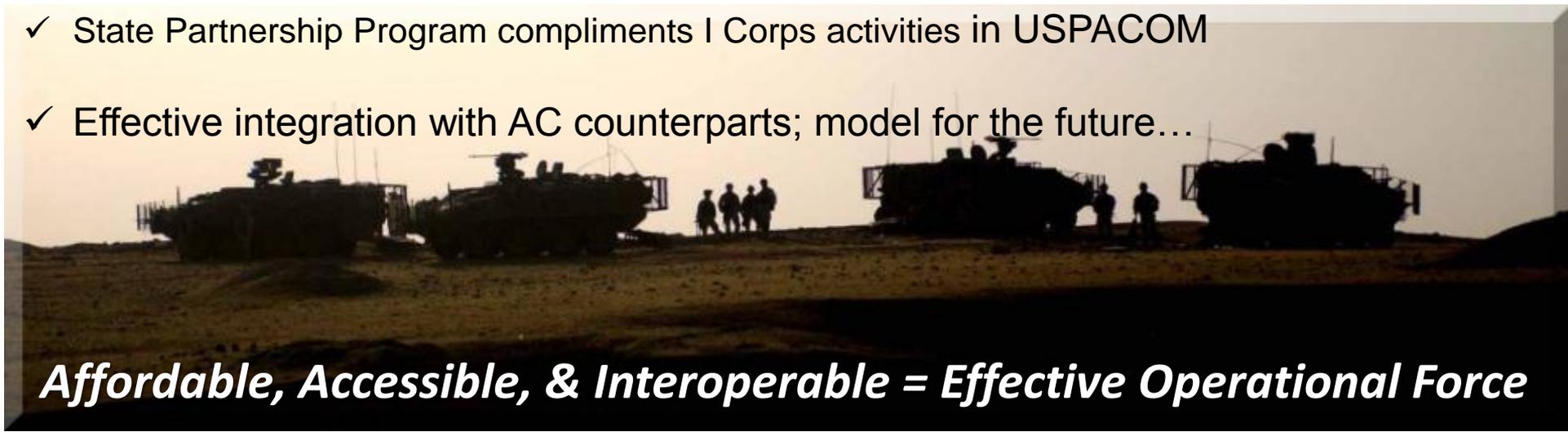
WAARNNG



“A True Example of Total Force Partnership”

Strong Existing Relationships

- ✓ Combat Arms: 81st ABCT FORSCOM aligned to 2-2 SBCT (SBCT Conversion enhances this)
- ✓ Aviation: 66th TAC Direct Support to I Corps & USPACOM
- ✓ Special Forces: A/1-19th long term training relationship with 1 SFG; currently deployed
- ✓ Information Ops: 56th IO Group in direct support of I Corps engagements in the Pacific
- ✓ Engineers & Maintenance: Vertical Construction on JBLM & CSMS support to 555EN
- ✓ State Partnership Program compliments I Corps activities in USPACOM
- ✓ Effective integration with AC counterparts; model for the future...



Affordable, Accessible, & Interoperable = Effective Operational Force



56th Theater Information Operations Group

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Agenda

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- **Mission**
- **Operations Summary**
- **USPACOM Theater Campaign Plan Support**
- **USARPAC & I Corps Exercise Support**
 - Pacific Pathways, etc.
 - I Corps 2016 Requirements Meeting

Purpose: provide an overview of 56th Theater Information Operations Group (TIOG) Interoperability...

USPACOM: Theater Campaign Plan

USARPAC: Pacific Pathways

I Corps: Exercise Support

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Mission

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On order, the 56th TIOG provides trained & ready, tailored IO forces to Army Service Component Commands and Combatant Commands to synchronize IO efforts across all phases of operations.

Based on HQDA Mission Alignment Order

Organization

IO organizations in the Reserve Component date to the late 1990s

4 x Theater IO Groups in the Army

2 x Army National Guard (WA and TX)

2 x Army Reserve (CA and NY)

1st IO Command at Fort Belvoir (Active Component)

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Operations Summary

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Soldiers provided operational planning and exercise support over the past year to:

- Nepal
- Indonesia
- Malaysia
- Philippines
- Japan
- Thailand
- Guam
- JBLM
- Hawaii

Effective and Efficient Support to PACOM Theater Security Cooperation Plan

- Nov 2014 to May 2015
- 5 Events
- On-island *and* at Home Station

Trained Soldiers and units available only when needed at reduced cost....

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Exercise Support

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- **USARPAC**
 - Pacific Pathways
 - Tiger Balm, Garuda Shield, Keris Strike, Yama Sakura, Cobra Gold, Husky Machete, Balikpapan, Hanuman Guardian
 - Pacific Sentry
- **I Corps**
 - 2016 Exercise Requirements Meeting

56th IO is WAARNG dedicated support to Pacific Pathways

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Key Take-Aways

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- **Theater Information Operations Groups (TIOGs) provide Army and Joint Commanders with:**
 - **Affordability:** A trained and ready, tailored IO force at an affordable cost
 - **Accessibility:** An IO force responsive to Army and Joint Commanders requirements (Pacific Sentry)
 - **Effective:** Available at JBLM for rapid use and tailored employment based on mission requirements
 - **Interoperability:** A force with experience operating in tactical environments, as well as in Joint, Interagency, Intergovernmental, Multinational (JIIM) environments
 - **Ready:** Unit maintains high state of individual and team readiness on call year round to meet mission sets

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66th Theater Aviation Command



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Purpose



Discuss the impact of ARI and ARNG 335K reduction on the 66th TAC and more importantly; the significant gap created by the elimination of a theater-level aviation capability supporting USPACOM.

The Army Aviation Restructure Initiative (ARI) as a result of the Total Army Analysis (TAA) resulted in the 66th Theater Aviation Command (TAC) selection for elimination in FY 2017.



66th TAC Capabilities



A 146 Soldier HQ uniquely experienced in leveraging the Army's Warfighting Functions at the Theater Level.

Theater Aviation Command (TAC) HQ Capabilities:

- Support aviation reception, staging, and onward movement and integration (RSOI)
- Plan, coordinate, and manage the following at the Theater Level:
 - Aeromedical evacuation
 - Air movement operations
 - Air Traffic Services
 - Airfield Management
 - Aviation Offensive Operations
- Provide Mission Command for Aviation Sustainment & Maintenance
- Provide Theater-Wide Aviation Safety, Standardization, and Aircraft Recovery Systems



The 66th TAC Engagements

- Two Decades of Experience in supporting USPACOM Exercises
 - Yama Sakura
 - Ulchi Focus Lens / Ulchi Focus Guardian
 - Key Resolve
 - Cobra Gold
 - Enduring Relationship with I Corps support to USAPAC
- Deep understanding of Aviation Operations in USPACOM – Leveraging the Washington National Guard’s State Partnership with Thailand, RTA, & JUSMAGTHAI
 - Multiple Aviation Maintenance Subject Matter Expert Engagements (SMEE)
 - Aviation Port SMEEs

Enduring Strength: The 66th TAC is currently manned at 100% strength. The 66th TAC has maintained over 100% strength for the past 10 years. Both the proximity to Joint Base Lewis McChord (JBLM) and extremely high retention success of the unit allows the 66th TAC to easily exceed strength goals.

Proven Performance ISO Overseas Contingency Operations: Since 2005, the 66th TAC has developed, trained, and delivered first-class aviation units to overseas contingency operations. Mobilization highlights include: 3 x CH-47 deployments to Operation Enduring Freedom, which includes Pakistan earthquake relief. 2 x GSAB deployments to Operation Iraqi Freedom and Operation New Dawn. 1 x Assault Company deployment to Operation Iraqi Freedom, 1 x MEDEVAC deployment to Operation Enduring Freedom. Multiple C-12 and C-23 deployments in support of CENTCOM. **Proven Experience in HA/DOMOPS:** Hurricane Katrina Response, multiple WA State disasters, Complex Catastrophe Planning,



Strategic Analysis



- TAA and ARI created a gap in capability by eliminating the TAC structure
- There is a current shortage of several theater-level commands to support current war plans
- Currently, there is no theater-level aviation organization aligned to support USPACOM
- 66th TAC requested by 8th Army to support multiple USPACOM exercises in FY16 and beyond after a highly successful engagement in FY15
- 66th TAC is currently engaged supporting USPACOM and the WANG SPP with Thailand by facilitating the Aviation Maintenance Subject Matter Expert Engagement (SMEE)
- NORTHCOM identified 66th TAC to support Ardent Sentry 2016 (their major annual exercise focused on DSCA) and to mission command a CSZ response



Strategic Analysis



Only two BDE-Level or higher Aviation Headquarters in the Western States available to respond to catastrophic domestic emergencies

Increasing demands for mission command and contingency planning in support of domestic operations

- Oso Landslide in 2014 (deadliest in U.S. history)
- Large scale multi-complex fires burning in Washington and throughout the western states
- Cascadia Subduction Zone catastrophic response planning and national level exercise in 2016 in support of NORTHCOM



WAARNG Commitment to USARPAC

The WAARNG is willing to commit the 66th TAC to serve as USARPAC's dedicated Theater Level Aviation HQ:

- ✓ Exercise Support & Participation
- ✓ Theater Aviation Planning
- ✓ Contingency Ready Capabilities
- ✓ If the concept is approved, provide a COCOM request to retain the 66th TAC in the FY18-22 Army Command Plan.*

** Note: The FY18-22 Army Command Plan is still being developed.*



81st SBCT WAARNG

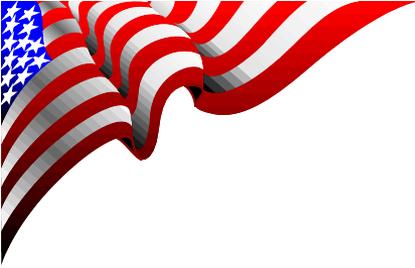
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Agenda

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- **Purpose**
- **ABCT Highlights**
- **Environment**
 - ABCT/SBCT Environment
 - Training Area Opportunities
- **SBCT Transition**
 - Total Force
 - Domestic Operations
- **Summary / Key Takeaways**

Intent:

Inform NCFA Commissioners on current state of 81st ABCT (SBCT) and discuss both opportunities and challenges with BCT structure and conversion in general.

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81st ABCT Highlights

Proven Combat + Training Reserve Capability



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- Deployed twice to Iraq, 3 years dwell between rotations
- Support to NTC rotations (tank PLT FY15)
- NTC 04', XCTC '12, WFX '12, postured to conduct Home Station Training with 2-2
- Provided majority of forces for wildfires
- Posturing for FY16 SBCT Conversion
 - DOMOPS/DSCA capability (AS16/VG16/CR16)
 - NET in excess of 4 months for some systems
 - Re-stationing the force to enable effective mission command of assigned forces

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81st ABCT Foot Print



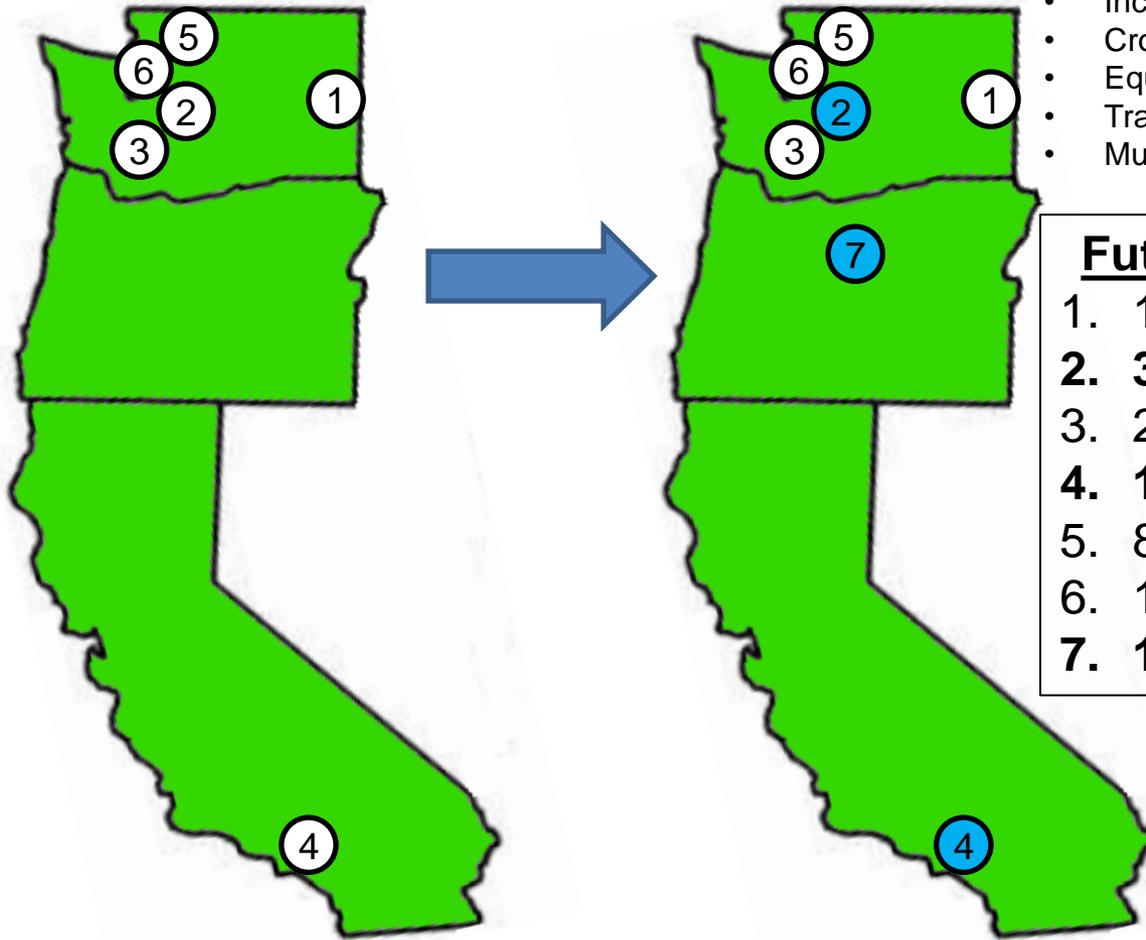
Current 81st ABCT disposition of forces:

- 81st ABCT (-) centralized in WA
- 1-185 AR located in CA

Primary Training Locations:

- 81st ABCT (-): Yakima Training Center (YTC)
- 1-185 AR: Fort Irwin

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Conversion to SBCT Enables:

- Increased Training Areas
- Cross border training
- Equipment Storage
- Training
- Multi-State events

Future (FY16)

1. 1-161st IN
2. 3-161st IN
3. 2-146th FA
4. 1-185 IN
5. 898th BEB
6. 181st BSB
7. 1-82nd RSTA

Current (FY15)

1. 1-161st IN
2. 1-303rd CAV
3. 2-146th FA
4. 1-185 AR
5. 898th BSB
6. 181st BSB

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Benefits of SBCT Conversion



Total Force Integration

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- Fostered relationship with I Corps, 7 DIV, and 2/2 ID SBCT
- Developing training opportunities during SBCT transition
- Enabling Pacific Pathways and Pacific Pivot
- 81st SBCT becomes a more rapidly deployable force
- Increased collective training capability---CTC access, interoperability with I Corps
- More rapidly ready than an ABCT formation

DOMOPS / DSCA

- 81st participated in 3 major domestic responses (Oso, FY 14/15 WA fires), and 2 major earthquake exercises
- Home stationing of equipment allows for rapid Domestic response
- HS drills enable community rapport
- More robust recruiting opportunities
- AC to RC continuum of service

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Challenges



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- 39 days/yr model is outdated and not built for BCTs
 - Training Management / 8 Step Training Model (not enough time)
 - Additional Requirements: ADVON, Planning, Recon, higher level events in strategy not fully resourced
 - 12304b/Coordination with Total Force is not resourced
- Authorities for international training
 - T10 vs T32 when leaving CONUS
- Predictable access to CTCs: ARNG Leaders need Leader Development like AC counterparts
- Removal of DSCA MET for ARNG units

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Key Takeaways



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- SBCT Transition a net positive for the Guard and the Army
 - Great Potential to explore multi-component units due proximity to JBLM
- Reduced post mobilization time---gunnery is less intensive
- Provides a “West Coast” motorized capability within the Guard
- AC/RC cooperation at its greatest point since the war
- Domestic Operations capability is significantly increased
- Ready to deploy to meet wartime demand more effectively than ABCT

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96th Troop Command ***Relevant and Ready***

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Agenda



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- **Organization**
 - Structure of Troop Command subordinate units
- **Interoperability with the Total Army**
 - Contingency Force Package Enablers
 - State Active Duty
 - State Partnership
- **Concerns / Issues**
 - Domestic Response Capability
 - Active Component Augmentation
- **Summary / Key Take-aways**

Interchangeable, expert, dedicated enabler units with important niche capabilities

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Organizational Structure



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- **420th Chemical Battalion:**
 - **790th Chem Company**
 - 792nd Chem Company
 - 1041st Transportation Company
 - **1161st Transportation Company**
- **741st Ordnance Battalion**
 - 176th Engineer Company (Vertical)
 - **204th Engineer Company (Mobility Augmentation)**
 - 319th Explosive Ordnance Disposal
 - 506th Military Police Company
 - **951st Component Repair Company**
- **Headquarters, 96th Troop Command**
 - Commands, controls and resources the 1,600+ Soldiers
- **122nd Public Affairs Operation Center.**
 - Tells the Guard story both overseas and domestically through electronic media
- **133rd Army Band**
 - Tells the Guard story through direct interaction with communities
- **144th Digital Liaison Detachment**
 - Provides O-6 Command and staffing of the Homeland Response Force

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96th Troop Command



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- **Interoperability with the Total Army**
 - **Provide Contingency Force Package Enabler Units:**
 - **204th Engineers, 420th Chemical Battalion, 741st Ordnance Battalion, 319th Explosive Ordnance Disposal Company**
 - **Homeland Response Force “Backbone” to the CBRNE Enterprise.**
 - **Mutually supportive relationships with I Corps**
 - **Vertical Engineer support**
 - **CBRNE Expertise support and training**
 - **EOD exercise engagements**
 - **I Corps & USARPAC Staff Augmentation Capability**

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96th Troop Command



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- **Key Take-Aways:**

- **Accessible: CBRNE forces ready to respond in hours**
- **Affordable Expertise: EOD and ASCC Level Command Post Staff with years of experience.**
- **Proven Performance in the Warfight and in the Homeland**
 - **Multiple deployments to OIF and OEF**
 - **Nationwide Move, NTC, JRTC, NLEs**
 - **Integral to Domestic Operations in the Northwest**

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Army National Guard Medicine



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WAARNG Medical Command

Medical Readiness



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- **ARNG continues to sustain Medical Readiness Rate (MRC) over 85%**
 - **Maintained through ARNG Providers and Service Contracts**
 - **Constrained Fiscal environment requires increased reliance upon ARNG Providers**
 - **Concentrate efforts on maintaining incentives, loan repayment, and continuing medical education**
 - **Medical Readiness restores combat power back to Commanders**

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WAARNG Medical Command

Service Treatment Records



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- **Provide seamless transition of Soldiers from ARNG to the Department of Veterans Affairs (VA)**
 - **ARNG Electronic Health Records (EHR) systems are not directly linked to Active Duty Component and VA EHRs**
 - **ARNG scans and uploads every medical record for each Soldier into the Health Readiness Record (HRR) which then transfers to the Healthcare Artifact and Image Management Solution (HAIMS)**
 - **Significant workload involved to maintain this important effort**
 - **Interoperability of EHRs provides continuity of care for our Soldiers and Veterans**

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WAARNG Medical Command

Total Force Integration



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- **Total Force Medical Integration**
 - **AMEDD personnel have the same training requirements regardless of Component**
 - **Medical units are interchangeable and the Army has had success in integrating all 3 Components in a forward deployed environment**
 - **Increase opportunities to integrate all Components in medical training at home station**
 - **Positive efforts are already under way between I Corps, Western Region Medical Command, and the WAARNG to integrate medical training**
 - **Enhanced access to multi-compo training leads greater success in deployments**
 - **Deployed 12 Providers, 5 BHOs, and others multiple times during GWOT/OCO with units and as part of PROFIS taskers**
 - **Supported FY15 Medical Screening for SAD on 12 hours notice (or less) for 50+ days**

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Key Take-Aways



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- Medical Readiness post-9/11 enables the operational reserve
- Sustained Medical Readiness translates into more rapid access to the ARNG
- Medical Standards are the same; regardless of component

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DISCUSSION



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Washington Army National Guard
"Always Ready, Always There."



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